

VOTE 6

Provincial Treasury

Operational budget	R682 131 205
Remuneration of the MEC	R 1 977 795
Total amount to be appropriated	R684 109 000
Responsible Executive Authority	MEC for Finance
Administering department	Provincial Treasury
Accounting officer	Head: Provincial Treasury

1. Overview

Vision

The vision of the department is: *Be the centre of excellence in financial and fiscal management in the country.*

Mission

The department's mission is: *To enhance the KZN Provincial Government's service delivery by responding to the expectations of all stakeholders in the value chain as a key driver through:*

- Optimum and transparent allocation of financial resources while enhancing revenue generation and financial management practices in compliance with applicable legislation and corporate governance principles.
- Competent and dedicated employees who are at the centre of ensuring best value to their stakeholders.

Strategic outcomes

The outcomes of the department are as follows:

- To promote sound financial management practices and fiscal management to achieve good governance.
- To ensure targeted financial resource allocation and promote utilisation that contributes to improved service delivery.
- To promote sound processes, controls and improved capabilities in departments, municipalities and public entities in order to reduce unauthorised, irregular, fruitless and wasteful expenditure thereby improving audit outcomes.
- To facilitate and monitor infrastructure delivery in the province thereby contributing towards inclusive economic growth.

Core functions

The core functions of the department include the following:

- Mobilisation of funds for the provincial government.
- Allocation of fiscal resources to provincial departments.
- Preparation of annual and MTEF budgets.
- Province-wide cash management.
- Internal audit.
- Provincial financial management in terms of the PFMA and MFMA through:
 - Budget monitoring and reporting.
 - Financial accounting.

- o Financial systems maintenance.
- Provision of advice on procurement policies and procedures in provincial government.

Legislative mandate

The department is governed by the following pieces of legislation and policy directives, among others:

- The Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996)
- Public Finance Management Act (PFMA) (Act No. 1 of 1999, as amended) and Treasury Regulations
- Annual Division of Revenue Act (DORA)
- Borrowing Powers of Provincial Governments Act (Act No. 48 of 1996)
- Government Immovable Asset Management Act (Act No. 19 of 2007)
- Intergovernmental Relations Framework Act (Act No. 13 of 2005)
- Municipal Finance Management Act (MFMA) (Act No. 56 of 2003)
- Preferential Procurement Policy Framework Act (PPPFA) (Act No. 5 of 2000)
- Public Audit Act (Act No. 25 of 2004)
- Provincial Tax Regulation Process Act (Act No. 53 of 2001)
- Promotion of Access to Information Act (Act No. 2 of 2000)
- Construction Industry Development Board Act (Act No. 38 of 2000)
- Provincial Appropriation Acts
- KwaZulu-Natal Direct Charges Act, 2002 (Act No. 4 of 2002)

2. Review of the 2021/22 financial year

Section 2 provides a review of 2021/22, outlining the main achievements and progress made by the department, as well as providing a brief discussion on challenges and new developments.

Sustainable Resource Management

Infrastructure: Support was provided on infrastructure reporting using the Infrastructure Reporting Model (IRM), the Infrastructure Delivery Management System (IDMS) and the KZN Infrastructure Master Plan (KZN-IMP) for all provincial infrastructure projects. Reports were produced on IDMS oversight monitoring and performance assessment in respect of provincial departments. The deployment of the Infrastructure Crack Team continued to be a priority, although some projects were affected by the Covid-19 pandemic. Projects such as the physical condition assessment and compilation of the Generally Recognised Accounting Practice (GRAP) compliant Immovable Asset Registers at eight municipalities, as well as the assessment of various variation orders received from departments, were initiated and are in the final stages of SCM processes.

Economic Analysis: Reports to evaluate and monitor economic trends and to support policy formulation were produced. Two research projects were undertaken, namely on the review of the Provincial Equitable Share formula and the Norms and Standards funding for the Department of Education (DOE). Representation of the department on several steering committees continued, with ongoing technical support provided to the offices of the MEC, HOD and the DDG: Sustainable Fiscal Management. Informative analysis of the provincial *Socio-economic Review and Outlook (SERO)* was provided.

Public Finance: Monitoring the spending and revenue collection of departments and public entities against budget continued in 2021/22, with the aim of keeping provincial spending within budget. The Provincial Executive Council was continuously kept informed of the province's budget performance. The 2021/22 *Adjusted Estimates of Provincial Revenue and Expenditure (AEPRE)* and 2022/23 *EPRE* were prepared, as is the norm every year. The department continued to report monthly on the provincial response to Covid-19, with these reports submitted to National Treasury. Provincial Own Revenue enhancement efforts were hampered by the impact that the Covid-19 pandemic had on the economy. Departments' and public entities' adherence to the cost-cutting measures continued to be monitored.

Public Private Partnerships: Technical and legal advice in support of all provincial PPPs continued to be provided as regulated by the National Treasury guidelines.

Financial Governance

Asset and Liabilities Management: Support was offered to departments in respect of payroll tax and banking functions, with a risk analysis conducted to identify any non-compliance with tax and banking legislation. Telephonic support was increased due to officials working from home and restrictions on visits to offices during the national lockdown. All departmental bank balances were monitored on a daily basis to ensure effective cash flow management. Excess funds were invested with the South African Reserve Bank (SARB) to ensure maximum interest earned.

Supply Chain Management: The department continued to conduct routine compliance assessments in departments, municipalities and public entities to ensure compliance with all relevant SCM prescripts and to enhance the level of compliance, governance and accountability in the province. Support interventions were identified and training was provided where necessary. The department continued to receive complaints and conducted investigations where required, serving as a vigilant watchdog for perceived irregularities. Capacity building interventions were conducted in the SCM components of public sector institutions which were found to have unfavourable audit outcomes. In line with relevant legislative prescripts and National Treasury requirements, policy reviews were conducted and practice notes and circulars were updated.

Continued support was provided to departments, municipalities and public entities to ensure effective use of the Central Supplier Database (CSD). The Provincial Bid Appeals Tribunal facilitated a number of cases relating to the appeals against bids that were awarded by departments in the province, while the Municipal Bid Appeals Tribunal (MBAT) continued to provide active support in the hearing and facilitation of MBAT matters in municipalities.

Accounting Services: Financial management support was provided to departments and public entities to enhance their financial accounting and reporting performance and reduce qualified audit opinions. Financial management support included the review of interim and annual financial statements, the deployment of officials to assist departments, asset management and the provision of assistance with updating the supporting working papers of disclosure notes to the annual financial statements. The department continued to play a significant role in the audit readiness support project to enhance financial management of departments and public entities. Support to suppliers to resolve payment disputes with organs of state continued. The Irregular Expenditure condonation project also continued.

The department is an accredited South African Institute of Chartered Accountants (SAICA) Training Office that currently runs a three-year training programme, accepting graduates that were recipients of the Thuthuka Education Upliftment Fund (TEUF), who upon completion will be eligible for registration as Chartered Accountants (CAs). The programme was initiated in an attempt to address the scarcity of CAs in the province with the intention of improving the financial management constituency. After successful completion of the training contract, participants are then allowed entry into the Management Development Programme (MDP) which runs for a further three years. Through this initiative, the department has since produced six registered CAs, four eligible CAs, and has signed off one trainee who are currently awaiting results, all of whom have been placed within the various directorates under the MDP. Moreover, there are currently eight trainees completing their SAICA training contracts, with two in their third year of training, three in second year and three who are currently at first-year level.

Norms and Standards: Financial management standard operating procedures were developed as guidelines for implementation within departments, and support relating to policy development and review was provided to four public entities. Also, 14 departments and eight public entities were assessed for compliance with financial norms and standards.

Support and Interlinked Financial Systems: The department initiated the upgrade of the Biometrics Access Control System (BACS) infrastructure, with SITA being tasked with issuing the Request For Information (RFI) in order to identify the effective current trends of the latest technology. The RFI was closed on 30 July 2021 and the evaluation commenced. The process for business process mapping will be completed in March 2022 by BAS and PERSAL representatives, after which the tender will be issued and concluded by July 2022.

The planned roll out of LOGIS was initiated in April 2021 with Provincial Treasury as the custodian. Training and all system requisites will be finalised in March 2022, as well as the full handover of the system support by National Treasury. The on-boarding of other provincial departments to LOGIS will commence in April 2022. Support to all provincial departments on BAS, BACS and HardCat functionality continued.

Internal Audit

The draft Internal Audit Hybrid Model plan was developed in response to Provincial Executive Council Resolution No.3 (e) of 4 December 2019. According to the resolution, departments are required to establish their own internal audit functions. The Departments of Education, Health and Transport were accordingly identified, with all three departments' draft plans submitted to the Executive Authorities and Accounting Officers for consideration in 2020. Provincial Internal Audit Service (PIAS) continued consultations in September 2021 with the identified departments to be able to take this matter further. It was established that none of the identified departments were in a position to take over the internal audit functions due to budgetary constraints, as well as current organisational structures not catering for internal audit vacancies. PIAS will therefore continue to service these departments in 2022/23 while assisting departments to set up their own units.

Assurance Services: Risk based audits were conducted across all departments. The Annual Internal Audit Operational Plans were revised with the approval of the Provincial Audit and Risk Committee. The department continued to cover transversal focus areas such as asset management, as well as other processes within core services at the respective departments. Greater focus was also given to reviewing key financial processes with audits being conducted on key account reconciliations, audit improvement strategies, and conducting A-G follow-up assessments. There were also focused reviews on the implementation of the Framework on the Mainstreaming of Vulnerable Groups across various departments. The Provincial Internal Audit Framework was presented to and approved by the Provincial Executive Council.

Risk and Advisory Services: All 14 departments, excluding the Provincial Legislature, were monitored for compliance with the minimum risk management standards as set by the Provincial Executive Council in 2015, with non-compliance escalated to the Provincial Audit and Risk Committee and the respective Executive Authorities. The revised Provincial Risk Management Framework and the Combined Assurance Framework were developed and approved by the Provincial Executive Council in June 2021. These frameworks, which outline updated minimum risk management and internal control monitoring standards, will be rolled out to departments during the remainder of the 2021/22 and throughout 2022/23.

Municipal Finance Management

Municipal Budget: Technical support was provided to delegated municipalities and the preparation of both the tabled and approved budgets was monitored, as was the performance of municipal budgets, which included evaluating mid-year budget and performance assessment reports. Assessments were conducted on municipalities' Special Adjustments Budgets, as a result of Covid-19, to determine whether budgets were funded or unfunded. The 2020/21 Close-out Report was prepared in respect of all 51 delegated municipalities in terms of Section 71(7) of the MFMA. Electronic copies of the report were shared with National Treasury, the A-G, and Members of the Provincial Legislature (MPLs).

Municipal Accounting and Reporting: Technical reviews of the 2020/21 annual financial statements were conducted at 13 municipalities.

Municipal Support Programme: The Municipal Support Programme (MSP) projects were conducted at municipalities while adhering to the Covid-19 regulations. Ten municipalities were assisted with pre-audit assessments in preparation for the 2020/21 external audit.

Municipal Revenue and Debt Management: The implementation of the sub-programme was undertaken in 2021/22. Revenue and Debt Management pilot projects were implemented at two municipalities and these will continue into 2022/23. The pilot projects were aimed at assisting the municipalities with the accuracy and completeness of billing for municipal services.

3. Outlook for the 2022/23 financial year

Section 3 looks at the key focus areas of 2022/23, outlining what the department is hoping to achieve, as well as briefly looking at the challenges facing the department, and proposed new developments.

The bulk of the department's budget allocation over the 2022/23 MTEF is for financial governance (for general oversight of all departments', municipalities' and public entities' budget processes), internal audit, SCM, as well as support for transversal and interlinked financial systems.

Sustainable Resource Management

Economic Analysis: Economic and public policy research will be undertaken and there will be participation in various academic conferences and workshops. Various research projects will be conducted including a project on revenue generation from the construction of network mast towers at schools by telecommunication service providers, among others. The *SERO* for 2023/24 will be prepared. In addition, participation in different technical committees will continue in order to discuss and debate provincial economic policy, fiscal models, catalytic infrastructure projects, and the development of strategic partnerships with other non-governmental institutions.

Infrastructure: Infrastructure planning and delivery performance will continue to be monitored. The IRM will be used to track infrastructure progress and expenditure, while institutionalising the IDMS. The Standard for Infrastructure Procurement and Delivery Management (SIPDM), a component of IDMS that covers the supply chain management system for infrastructure delivery, will continue to be the focus area for all provincial departments to institutionalise. The 2023/24 *Estimates of Capital Expenditure (ECE)* will be prepared to provide project lists that complement the *EPRE* for tabling in the Legislature. The deployment of the Infrastructure Crack Team will continue to be a priority.

Public Finance: The oversight model of monitoring the spending and revenue collection of departments and public entities against budget will continue in 2022/23. This oversight model will be used with the aim of keeping provincial spending within the reduced provincial budget. In this regard, the Provincial Executive Council and the Finance Portfolio Committee will continue to be kept regularly informed of the province's budget performance so that they can respond speedily if any departments are beginning to show projected over-spending. The 2022/23 *AEPRE* and 2023/24 *EPRE* will be prepared. Departments' and public entities' adherence to the cost-cutting measures will continue to be monitored.

Public Private Partnerships: The unit will continue to oversee and provide support at a provincial and municipal level in line with the PPP project cycle. This will be achieved by ensuring that transaction support is provided to departments, public entities, municipalities and their municipal entities to ensure compliance with the PPP legislative processes.

Financial Governance

Asset and Liabilities Management: Support will continue to be offered to departments in respect of payroll tax and banking functions. Current practices of monitoring all departmental bank balances on a daily basis will be maintained to ensure effective cash flow management. Excess funds will be invested with SARB to ensure maximum interest is earned.

Supply Chain Management: Compliance with all SCM prescripts in provincial departments, municipalities and public entities will continue to be enforced and a strategic link between financial management reforms and procurement processes will be established and maintained. The unit will undertake SCM training, contract management support, as well as increased compliance assessments in an effort to institutionalise SCM reforms. Operational support will be provided, SCM policies will be reviewed, and training will be provided to departments, municipalities and public entities. Administration of the CSD, support on the e-Tender portal and comprehensive compliance assessments will be undertaken to ensure that incidents of irregular expenditure relating to SCM processes are reduced. The I-Develop project, Provincial Bid Appeals Tribunal matters and MBAT training in municipalities will continue, including the provision of active support in the hearing and facilitation of MBAT matters.

Accounting Services: Continued focus will be on hands-on engagement and support to departments and public entities to enhance their financial accounting and reporting performance, as well as continued staff development and training programmes to develop and retain the requisite financial management skills and

expertise. There will also be continued focus on the provincial audit improvement plan, ensuring enhanced financial management by departments and public entities. Support to suppliers to resolve payment disputes with organs of state will continue. The Irregular Expenditure condonation project will continue to be a priority.

Norms and Standards: Continued focus will be on compliance monitoring and evaluation within departments and public entities to assess financial management compliance and provide the necessary remedial assistance to address identified deviations to ensure improved financial management.

Support and Interlinked Financial Systems: The tender for the upgrade of the BACS servers will be issued and concluded by July 2022. The upgrade will be done through the Operational Expenditure Model (cloud technology) in line with DPSA Circular No.1 of 2022 which discourages the use of capital expenditure (outright purchase) for technology infrastructure. Continued support will be provided to all departments on the functional and technical aspects of transversal systems.

Internal Audit

Assurance Services: Risk-based audits with specific focus on good governance will be performed. Departments will be assisted to determine process enhancements to improve the adequacy and effectiveness of controls. There will be continued focus on IT audit reviews, financial audits, as well as transversal reviews of SCM, transfer payments and performance information. In order to ensure sustainability of audit efforts, the department will continue to conduct follow-ups of previous audit findings to determine if management actions were successfully implemented and to provide additional recommendations for improvements. The unit will continue in its endeavours to implement the hybrid model for the three departments identified to have their own internal audit function, namely Education, Health and Transport. The unit will work closely with OTP and the human resource directorate to review its organisational structure.

Risk and Advisory Services: Greater focus will be placed on the implementation and roll-out of the revised Provincial Risk Management Framework and Combined Assurance Framework across all 14 departments. The roll-out process will include, among others, the establishment of the Provincial Risk Management Committee, development of the Provincial Risk Profile, and enhancement of the risk management and internal control maturities of all departments.

Municipal Finance Management

Municipal Budget: There will be continued focus on improving technical support provided to delegated municipalities on the preparation of multi-year budgets, as well as on the reporting on monthly outcomes of those budgets. Greater focus will be placed on supporting municipalities to adopt funded budgets, in-year monitoring including statutory returns, as well as the preparation of monthly, quarterly, mid-year and annual consolidated reports on the state of financial performance.

Municipal Accounting and Reporting: The focus will be on assisting, supporting and monitoring municipalities with financial management and compliance with GRAP and relevant legislation. This will be achieved by promoting an understanding of GRAP, monitoring compliance with reporting requirements, providing accounting services and support, implementing systems and processes to improve sound financial management and audit outcomes, reviewing the quality of AFS, as well as monitoring, evaluating and reporting on asset management.

Municipal Support Programme: This sub-programme will continue to work closely with the Municipal Accounting and Reporting sub-programme to support municipalities and provide innovative solutions to the municipal finance challenges. The support provided will include conducting pre-audit assessments. Experts will also be deployed to selected municipalities that are under financial distress to assist with the implementation of turnaround strategies. Continued focus will be placed on capacity building in respect of projects undertaken.

Municipal Revenue and Debt Management: Technical support will be provided to three identified municipalities on revenue and debt management, including the continued roll-out of projects initiated in 2021/22.

4. Alignment of the budget to the NDP and MTSF

The department's activities are directly aligned to the NDP, through the PGDP, and also aligned to the MTSF. The strategic objectives are aligned to the outcomes of the department and have been incorporated into the APP to ensure strategic alignment. The department mainly contributes to two of the seven priorities, namely:

- Priority 1: A capable, ethical and developmental state.
- Priority 2: Economic transformation and job creation.

During the 2022/23 MTEF, the department will continue to support the development of expertise, develop efficient systems and effective processes to reduce inefficiencies and enhance adherence to ethics and compliance with legislation and building a government that is accountable to its people. The department will also implement programmes that provide assistance and support to provincial departments, public entities and municipalities in improving their financial management and financial operating systems.

5. Reprioritisation

In 2022/23, Programme 1: Administration was increased by R4.531 million, with carry-through over the MTEF, against *Goods and services* to cater for property payments in respect of security services costs, as well as operating leases that were under-budgeted for. These funds were reprioritised from *Goods and services* mainly against consultants' costs in Programme 2: Sustainable Resource Management (R1.962 million), Programme 3: Financial Governance (R625 000) and Programme 4: Internal Audit (R1.300 million), as well as from *Compensation of employees* in respect of the staggered filling of posts in Programme 5: Municipal Finance Management (R644 000).

6. Procurement

The department will continue to maintain a fair, equitable, transparent, competitive and cost effective procurement system that will enable economic transformation. The department will conclude the tender for the upgrade of the BACS servers and sign the related service agreement by July 2022 through SITA, thus allowing SMMEs to participate. The BACS infrastructure will be upgraded in 2022 through the Operational Expenditure Model (cloud technology) in line with DPSA Circular No.1 of 2022.

The department will continue to strengthen the wider participation by all targeted groups in the various categories of procurement. This will be attained through the implementation of effective and efficient procurement and demand plans that will create an enabling environment for better planning and spend analysis, thus ensuring value for money objectives and client satisfaction.

7. Receipts and financing

7.1 Summary of receipts and financing

Table 6.1 shows the sources of funding for Vote 6 over the seven-year period from 2018/19 to 2024/25. The table also compares actual and budgeted receipts against actual and budgeted payments. The department receives a provincial allocation in the form of an equitable share.

Table 6.1 : Summary of receipts and financing

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Equitable share	599 883	645 151	539 796	653 845	653 845	653 845	668 178	672 819	703 102
Conditional grants	-	-	-	-	-	-	-	-	-
Total receipts	599 883	645 151	539 796	653 845	653 845	653 845	668 178	672 819	703 102
Total payments	625 063	640 645	531 869	653 845	636 893	613 883	684 109	672 819	703 102
Surplus/(Deficit) before financing	(25 180)	4 506	7 927	-	16 952	39 962	(15 931)	-	-
Financing									
of which									
Provincial roll-overs	11 000	4 000	10 000	-	-	-	-	-	-
Provincial cash resources	35 500	42 025	-	-	-	-	-	-	-
Suspension to future year	-	-	-	-	(16 952)	(16 952)	15 931	-	-
Surplus/(Deficit) after financing	21 320	50 531	17 927	-	-	23 010	-	-	-

In 2018/19, the following adjustments are noted:

- R11 million was rolled over from 2017/18 relating to the Treasury/Health assistance plan due to the project taking longer than anticipated.
- Additional funding of R35.500 million was allocated from provincial cash resources for the Treasury/Health assistance plan.

The 2018/19 budget was under-spent by R21.320 million, due to internal delays in filling critical vacant posts because of lengthy recruitment processes, slow spending in respect of the Infrastructure Crack Team, as well as cost-cutting.

In 2019/20, the following adjustments are noted:

- R4 million was rolled over from 2018/19, mainly relating to commitments in respect of Assurance Services projects, such as performance audits that were not completed but carried over into 2019/20.
- Additional funding of R40 million was allocated in respect to the Treasury/Health assistance plan, in line with project requirements. The department also received a further R2.025 million in respect of the former MEC's exit package, following the 2019 general elections.

The 2019/20 budget was under-spent by R50.531 million, mainly in respect of the non-filling of vacant posts, due to lengthy internal recruitment processes, the late commencement of the Irregular Expenditure condonation project, as well as under-spending in relation to the Treasury/Health assistance plan.

In 2020/21, the following adjustments are noted:

- R10 million was rolled over from 2019/20, mainly relating to commitments in respect of the Irregular Expenditure condonation project.
- The department surrendered R13 million in the Third Adjustments Estimate to assist the DOE with their spending pressures. These funds were identified against various programmes and economic classifications.

The 2020/21 budget was under-spent by R17.927 million largely due to delays in the filling of vacant posts, reduction in operational expenditure on items such as travel and subsistence as a result of restrictions under the nationwide lockdown because of Covid-19, as well as an increase in the use of internal resources to carry out special projects such as the Irregular Expenditure condonation project, thus placing lower demands on the budget set aside for consultants. Further contributing to the under-spending was slow spending on professional services in respect of Risk Management projects, as well as delays in finalising 2019/20 carry-over Assurance Services projects due to changes in the operational plans which resulted from the Covid-19 nationwide lockdown.

In 2021/22, R16.952 million was suspended from the department's budget allocation as a result of savings identified after extensive budget reviews were undertaken. The department intended to motivate for these funds to be suspended to their 2022/23 budget as part of the 2022/23 MTEF budget process. These funds were suspended against *Compensation of employees* (R12.132 million), as well as *Goods and services* (R4.820 million) in Programmes 2, 4 and 5.

Based on the December IYM, the 2021/22 Revised Estimate shows that the department is anticipating to under-spend its budget by R23.010 million largely due to delays in the filling of vacant posts, as well as lower operational costs such as travel and subsistence as a result of limited travel.

The baseline in 2022/23 and over the two outer years of the MTEF is impacted by the equitable share budget cuts relating to both *Compensation of employees* and fiscal consolidation which were implemented over the 2021/22 MTEF. This is discussed in more detail in Section 8.2. In 2022/23, the department receives R15.931 million of the funds suspended from 2021/22 which are allocated against *Goods and services* in Programmes 1, 4 and 5 in respect of consultants' costs and property payments.

7.2 Departmental receipts collection

Table 6.2 gives a summary of the departmental receipts for Vote 6. The details are presented in the *Annexure – Vote 6: Provincial Treasury*.

Table 6.2 : Summary of departmental receipts collection

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	287	303	310	259	259	320	287	300	314
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	471 010	599 025	387 691	413 345	413 345	284 258	295 000	302 000	310 000
Sale of capital assets	-	1 435	113	222	222	222	133	144	150
Transactions in financial assets and liabilities	433	2 194	1 196	445	445	894	466	488	509
Total	471 730	602 957	389 310	414 271	414 271	285 694	295 886	302 932	310 973

Sale of goods and services other than capital assets is derived from parking fees, game licences, commission on PERSAL deductions such as insurance premiums and garnishees and tender fees, etc. The revenue fluctuates over the seven-year period due to the unpredictable nature of this category.

Interest, dividends and rent on land mainly relates to interest earned on the Paymaster General (PMG) and inter-governmental cash co-ordination (IGCC) accounts. The significant revenue collection against this category in prior years was due to the collective implementation of cost-cutting measures by provincial departments and prudent cash management by Provincial Treasury, as well as the prevailing interest rate charged on the positive cash balance in the bank account. The high collection in 2019/20 resulted from fairly high levels of cash in the bank due to the fact that the province recorded a significant under-spending of R1.612 billion at the end of 2018/19. The low collection in the 2021/22 Revised Estimate and the reduced budget over the MTEF is because of the budget cuts made by National Treasury which resulted in less funds being available in the provincial bank accounts. In addition, the interest rate was lower when compared to previous years, and this also has an impact on the revenue collected.

Sale of capital assets relates to the disposal of redundant assets, such as vehicles and office equipment. The high collection in 2019/20 relates to the sale of motor vehicles and office equipment. The department is expected to dispose vehicles and office equipment over the 2022/23 MTEF in line with its asset disposal policy, but this will be reviewed in-year.

Transactions in financial assets and liabilities comprises recoveries from previous years' expenditure such as interdepartmental claims, overpaid suppliers, and staff debts such as breached bursary contracts. The high collection in 2019/20 relates to an inter-departmental claim invoiced to the DOPW relating to 2018/19 for consultants employed by Accounting Services in respect of financial assistance. The 2020/21 collection relates to a refund received from PKX Attorneys for legal fees paid by the department to PKX Attorneys in respect of the KZN Gaming and Betting function which reported to the department at the time. The attorneys successfully won trials on behalf of the department, hence a refund was received. Furthermore, the collection shown in the 2021/22 Revised Estimate was due to funds recovered from iLembe District Municipality related to legal representation provided by Provincial Treasury's SCM unit with regard to a security tender. Also, the high collection includes funds from ABSA in the form of a sponsorship received toward publishing the KZN budget supplement for the 2021/22 budget.

7.3 Donor and agency funding

Tables 6.3 and 6.4 provide information on donor funding received and expenditure by the department in 2018/19.

Table 6.3 : Details of donor funding and agency receipts

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Donor funding	214 758	-	-	-	-	-	-	-	-
EU Global Fund: Fight against HIV/AIDS, TB & Malaria	214 758	-	-	-	-	-	-	-	-
Agency receipt	-	-	-	-	-	-	-	-	-
Total	214 758	-	-	-	-	-	-	-	-

Table 6.4 : Details of payments and estimates of donor funding and agency receipts

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Donor funding	219 055	-	-	-	-	-	-	-	-
EU Global Fund: Fight against HIV/AIDS, TB & Malaria	219 055	-	-	-	-	-	-	-	-
Agency receipt	-	-	-	-	-	-	-	-	-
Total	219 055	-	-	-	-	-	-	-	-

Provincial Treasury was one of the eight recipients of the European Union (EU) Global Fund programme for the period 1 April 2016 to 31 March 2019 (three years). The main objective of the grant was to address the social and structural drivers of HIV and TB prevention, care and impact, preventing new HIV, STI and TB infections, sustaining health and wellness, as well as ensuring protection of human rights and improving access to justice. The project came to an end on 31 December 2019.

8. Payment summary

This section provides information pertaining to the Vote as a whole at an aggregated level, including payments and budgeted estimates in terms of programmes and economic classification. Further details are given in Section 9 below, as well as in the *Annexure – Vote 6: Provincial Treasury*.

8.1 Key assumptions

The department applied the following broad assumptions when compiling the budget:

- All inflation related increases are based on CPI projections.
- Over the 2022/23 MTEF, National Treasury has provided provinces with the budget for the cost of living adjustment, however this is not yet allocated to departments until the current wage agreement (2022) is finalised. Allocations will take place in-year after assessing how much is needed per Vote and taking into account savings from vacancies. With regard to the non-implementation of the last leg of the 2018/19 agreement, the government won this matter in court, and the unions lost their appeal to the Constitutional Court, thus the wage freeze remains in place. In this regard, National Treasury reduced the province's baseline against *Compensation of employees* over the 2021/22 MTEF in respect of freezing salary increases, as well as additional reductions implemented to support fiscal consolidation. Additional funds were allocated in 2021/22 by National Treasury when an agreement was reached with the unions that there would be increases. However, only the non-pensionable cash allowance was funded. The department has made provision for the 1.5 per cent pay progression over the 2022/23 MTEF. The department has 144 vacant posts in 2022/23 in terms of its newly approved organisational structure, however, only plans to fill 110 critical vacant posts due to the carry-through impact of the substantial budget cuts against the personnel budget made over the 2021/22 MTEF, with carry-through, with this to be reviewed in-year. This explains the growth of 16.9 per cent, 2.2 per cent and 4.7 per cent over the 2022/23 MTEF.
- No salary increases have been budgeted for in 2022/23 and 2023/24 in line with National Treasury guidelines. As mentioned, National Treasury has allocated additional funding to the province in 2022/23, and this will be allocated to departments in-year.
- The expanded cost-cutting measures, as reissued by Provincial Treasury in 2021/22, will continue to be adhered to over the 2022/23 MTEF, in conjunction with National Treasury Instruction Note 03 of 2017/18: Cost containment measures. This circular will be updated in April 2022 and issued to departments and public entities to comply with.
- The department has budgeted R18.068 million to employ 87 people including interns and Internal Audit learners to support the various administrative functions within the department. Of these, eight are employed on the SAICA Trainee Accountant Programme (TAP) and rotate to various units within the department to gain experience in financial management, and nine are employed under the MDP and placed in various units as support staff in areas of internal audit, budget management and financial reporting. Following the recently held Provincial Executive Council Lekgotla, the department will identify further funding in-year through internal reprioritisation, and this will be used to employ additional interns, learners and SAICA trainees who will undertake similar activities, as mentioned.

8.2 Amendments to provincial and equitable share allocations: 2020/21 to 2022/23 MTEF

Table 6.5 shows amendments to provincial and equitable share funding received by the department over the 2020/21, 2021/22 and 2022/23 MTEF periods, and excludes conditional grant funding. The carry-through allocations for the outer year (i.e. 2024/25) are based on the incremental percentage used in the 2022/23 MTEF.

Table 6.5 : Summary of amendments to provincial and equitable share allocations for the 2020/21 to 2022/23 MTEF

R thousand	2020/21	2021/22	2022/23	2023/24	2024/25
2020/21 MTEF period	(6 963)	(15 956)	(18 384)	(19 193)	(20 057)
Fiscal consolidation and PES formula updates budget cut	(2 285)	(11 189)	(16 109)	(16 818)	(17 575)
Budget cut due to low COE spending	(2 275)	(2 275)	(2 275)	(2 375)	(2 482)
Adjustment to COE (due to revised CPI inflation projections)	(2 403)	(2 492)	-	-	-
2021/22 MTEF period		(95 592)	(117 101)	(147 012)	(153 718)
Fiscal consolidation budget cut		(17 347)	(18 285)	(33 069)	(34 557)
COE budget cut (wage freeze and fiscal consolidation)		(49 524)	(71 014)	(87 582)	(91 523)
Forensic Services function shift to Vote 1: OTP		(41 054)	(40 652)	(42 441)	(44 351)
Municipal Interventions - funds moved from Vote 11: COGTA		10 333	10 850	11 327	11 837
Adjustment to outer year		-	-	2 753	2 877
District Champion of OSS/DDM responsibilities		2 000	2 000	2 000	2 000
2022/23 MTEF period			15 931	-	-
Funds suspended from 2021/22 allocated back to Vote 6			15 931	-	-
Total	(6 963)	(111 548)	(119 554)	(166 205)	(173 774)

With regard to the 2020/21 MTEF:

- The budget was reduced by R2.285 million, R11.189 million and R16.109 million as a result of fiscal consolidation and PES formula updates budget cuts, aimed at reducing spending levels across all three spheres of government. The department effected these budget cuts against *Goods and services* in Programme 1, in respect of consultants' costs in relation to the special projects budget.
- The department's budget was further reduced by R2.275 million annually over the 2020/21 MTEF due to low expenditure on *Compensation of employees*. These cuts were effected against *Goods and services* in Programme 1, in respect of consultants' costs relating to the special projects budget.
- The department's *Compensation of employees* budget was reduced by R2.403 million and R2.492 million in 2020/21 and 2021/22, respectively, due to the CPI inflation projections being revised downward from 5.5 to 4.8 per cent. The reduction was effected against *Compensation of employees* in Programme 1.

With regard to the 2021/22 MTEF:

- Amounts of R17.347 million, R18.285 million and R33.069 million were cut in respect of the fiscal consolidation cuts. The cuts were effected against Programmes 3, 4 and 5 against *Goods and services* in respect of computer services and consultant costs.
- Amounts of R49.524 million, R71.014 million and R87.582 million were cut in respect of the *Compensation of employees*' budget cuts (wage freeze and fiscal consolidation). The cuts were proportionally effected against all five programmes.
- R41.054 million, R40.652 million and R42.441 million was moved from the department's baseline as a result of the shift of the Forensic Services function from Provincial Treasury to OTP with effect from 1 August 2020. This shift was undertaken in line with Provincial Executive Council Resolution 75 dated 10 June 2020. This shift was effected against *Compensation of employees*, *Goods and services*, as well as *Machinery and equipment* in Programme 4.
- The department's budget was increased by R10.333 million, R10.850 million and R11.327 million in line with communication received from National Treasury on 2 October 2020 clarifying that the funds allocated to the province from 2019/20 for municipal interventions was to build capacity within Provincial Treasuries. These funds were allocated against *Compensation of employees* and *Goods and services* in Programme 5.
- R2 million was allocated in each year of the 2021/22 MTEF in respect of the district champion of OSS/DDM responsibilities. This was allocated to Programme 1 against *Goods and services* in respect of advertising and contractors.

- The outer year budget cut was to some extent mitigated by additional funding of R2.753 million allocated in 2023/24 relating to an adjustment made to the outer year. This allocation is made against *Goods and services* in Programme 3.

With regard to the 2022/23 MTEF:

- R15.931 million is allocated back to the department in 2022/23 only. These funds were suspended from the department's budget in 2021/22 as a result of under-spending identified after extensive budget reviews were undertaken, as discussed. The funds were allocated to Programmes 1, 4 and 5 against *Goods and services* in respect of property payments and consultants' costs.

In 2012/13, additional funds were allocated for improving infrastructure support. Although no longer visible in Table 6.5, this funding was specifically and exclusively appropriated and the department utilises this funding for the Infrastructure Crack Team, which provides infrastructure support in the province. Thus amounts of R11.144 million, R11.634 million and R12.146 million remain ring-fenced for this purpose over the 2022/23 MTEF.

8.3 Summary by programme and economic classification

Tables 6.6 and 6.7 provide a summary of the Vote's payments and budgeted estimates by programme and by economic classification, respectively, for the seven-year period. The services rendered by the department are categorised under five programmes, which are largely aligned to the generic programme structure of the sector, with approval to deviate received from National Treasury in 2017/18 where the budget is not aligned.

Table 6.6 : Summary of payments and estimates by programme: Provincial Treasury

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
1. Administration	234 049	204 269	164 057	210 078	213 123	199 954	225 548	225 551	235 010
2. Sustainable Resource Management	44 144	47 051	43 250	55 396	49 446	48 579	53 346	54 230	56 668
3. Financial Governance	188 427	199 693	178 645	200 057	206 787	203 733	203 670	203 384	213 123
4. Internal Audit	99 004	131 214	91 486	107 237	97 350	97 224	116 419	113 247	118 333
5. Municipal Finance Management	59 439	58 418	54 431	81 077	70 187	64 393	85 126	76 407	79 968
Total	625 063	640 645	531 869	653 845	636 893	613 883	684 109	672 819	703 102

Table 6.7 : Summary of payments and estimates by economic classification

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current payments	600 051	627 855	518 569	638 240	620 666	597 514	666 126	655 284	685 255
Compensation of employees	282 911	312 330	312 944	379 439	349 529	331 328	387 314	395 804	414 289
Goods and services	317 126	315 525	205 534	258 554	270 890	265 927	278 642	259 353	270 833
Interest and rent on land	14	-	91	247	247	259	170	127	133
Transfers and subsidies to:	6 433	5 730	6 563	1 697	2 975	3 254	3 778	3 918	3 795
Provinces and municipalities	54	39	41	28	9	32	29	29	30
Departmental agencies and accounts	2	2	3	3	1	2	3	3	3
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	5	-	-	-	-	-	-	-	-
Non-profit institutions	205	362	-	294	294	271	308	309	323
Households	6 167	5 327	6 519	1 372	2 671	2 949	3 438	3 577	3 439
Payments for capital assets	18 579	7 015	6 657	13 908	13 252	13 115	14 205	13 617	14 052
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	18 579	7 015	6 657	13 621	13 252	13 115	13 904	13 317	13 739
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	287	-	-	301	300	313
Payments for financial assets	-	45	80	-	-	-	-	-	-
Total	625 063	640 645	531 869	653 845	636 893	613 883	684 109	672 819	703 102

Programme 1 shows high spending in 2018/19 which can be attributed to reprioritisation of funds from Programme 2 as a result of lower than anticipated expenditure in respect of the Infrastructure Crack Team, to offset over-spending resulting from computer services attributable to payments of invoices pertaining to BAS and PERSAL mainframes, computer licences and SITA data lines, following the function split

between transversal IT and the IT Management functions. In addition, the increase relates to a transfer to TEUF that could not be processed in 2017/18 as a result of tax certificate related challenges. The decrease in 2019/20 was due to delays in the appointment of consultants in respect of the Irregular Expenditure condonation project, as well as delays in filling vacant posts. The decrease in 2020/21 was mainly due to the budget cuts in respect of the provincial response to the Covid-19 pandemic and cost-of-living adjustment. The increase in the 2021/22 Adjusted Appropriation was due to reprioritisation undertaken from Programme 2 to cater for property payments, computer services and operating leases, which were not adequately budgeted for. The significant increase in 2022/23 is due to reprioritisation of R4.531 million from Programmes 2, 3, 4 and 5, with carry-through, to cater for budget shortfalls against property payments and operating leases, as well as to make adequate provision for the TEUF and external bursaries, which were under-budgeted for. The increase is further attributable to additional funding of R3.423 million, received in 2022/23 only, being a portion of the funds that were suspended from the department's budget in 2021/22. These funds were allocated against *Goods and services* in respect of property payments. The allocation over the 2022/23 MTEF provides for the filling of 38 vacant posts within the programme, as well as special projects such as the Irregular Expenditure condonation project, as well as the decentralisation of PIAS. These projects are carried out on a needs basis.

Programme 2 shows low spending in 2018/19 attributable to a reprioritisation of funds in respect of the Infrastructure Crack Team to Programme 1, as discussed. The decrease was also attributable to delays in the finalisation of the rehabilitation of a road at the Dannhauser Local Municipality. The decrease in 2020/21 was mainly due to the budget cuts in respect of the provincial response to the Covid-19 pandemic, the cost-of-living adjustment, as well as lower than budgeted payments in respect of performance bonuses. The decrease in the 2021/22 Adjusted Appropriation was mainly due to reduced operational costs such as stationery and printing, travel and subsistence, as well as training and development. Further contributing to the decrease is the suspension of funds from the programme's budget after extensive budget reviews were undertaken. These funds were identified against *Compensation of employees*. This explains the increase in 2022/23 which is after reprioritisation of R1.962 million, with carry-through, was undertaken from *Goods and services* in respect of travel and subsistence and allocated to Programme 1 against *Goods and services*, as mentioned. The MTEF makes provision for salaries of the Technical Advisors (TAs) in relation to the Infrastructure Crack Team responsible for infrastructure support delivery in the province, the filling of six vacant posts, as well as costs relating to the preparation of the *EPRE* and the *AEPRE*.

Programme 3 reflects low spending in 2018/19 due to delays in filling vacant posts. The significant decrease in 2020/21 was mainly due to the budget cuts in respect of the provincial response to the Covid-19 pandemic and the cost-of-living adjustment. The increase in the 2021/22 Adjusted Appropriation was mainly due to once-off spending pressures against administration fees in respect of bank charges resulting from the implementation of the new banking laws, as well as computer services costs in respect of transversal systems, including the BAS and PERSAL mainframes, that were under-budgeted for. The increase over the MTEF is despite reprioritisation of R625 000 in 2022/23, with carry-through, undertaken from *Goods and services* in respect of agency and support/ outsourced services as a result of the department's continued efforts to reduce its reliance on consultants. These funds were moved to *Goods and services* in Programme 1, as mentioned. The 2022/23 MTEF allocations provide mainly for CMP, MBAT, support to departments in respect of financial management to achieve improved audit outcomes, preparation of the AFS for the Provincial Revenue Fund, training of and support to departments and municipalities, as well as the filling of 27 vacant posts.

Programme 4 shows an increase in 2019/20 due to the filling of vacant posts in that year. The significant decrease in 2020/21 was mainly due to the budget cuts in respect of the provincial response to the Covid-19 pandemic, as well as the cost-of-living adjustment. The department undertook reprioritisation of R1.300 million in 2022/23, with carry-through, from *Goods and services* in respect of consultants' costs. These funds were allocated to Programme 1, as discussed. The programme received additional funding of R3.501 million in 2022/23 only, being a portion of the funds that were suspended from the department's budget in 2021/22. These funds were allocated against *Goods and services* in respect of consultants' costs. The 2022/23 MTEF makes provision for assessments, workshops and training on risk/governance management and internal audit capacity building within departments and municipalities, Certified Internal Auditor (CIA) qualification, ongoing audits such as IT, financial and governance audits, provision for the

Cluster Audit and Risk Committee (CARC), the audit of predetermined objectives of departments and some municipalities, as well as filling eight vacant posts.

Programme 5 shows a significant decrease in 2020/21 mainly due to the budget cuts in respect of the provincial response to the Covid-19 pandemic and the cost-of-living adjustment. The increase in 2021/22 is due to the receipt of additional funding from National Treasury to cater for the non-pensionable cash allowance. The decrease in the 2021/22 Adjusted Appropriation is due to the suspension of funds from the department's budget, as mentioned. The subsequent decrease in the 2021/22 Revised Estimate is as a result of internal delays in filling vacant posts. The programme receives additional funding of R9.007 million in 2022/23 only, being a portion of the funds that were suspended from the department's budget in 2021/22. These funds were allocated against *Goods and services* in respect of consultants' costs, as mentioned. Furthermore, the department undertook reprioritisation of R644 000 in 2022/23, with carry-through, from *Compensation of employees* as a result of the staggered filling of vacant posts emanating from the newly approved organisational structure. These funds were allocated to Programme 1, as discussed. The increase in 2022/23 provides for the filling of 31 vacant posts.

The increase against *Compensation of employees* from 2018/19 to 2019/20 was due to the filling of vacant posts, as well as annual wage adjustments. *Compensation of employees* grows by 16.9 per cent in 2022/23, 2.2 per cent in 2023/24 and 4.7 per cent in 2024/25. The department did not make provision for wage adjustment increases in line with the wage freeze. The increase over the 2022/23 MTEF is sufficient to cater for the 1.5 per cent pay progression, the carry-through costs of existing posts and the filling of some vacant posts in the first year of the MTEF. The department has 144 vacant posts in 2022/23, however the department only plans, and has adequately budgeted, to fill 110 critical vacant posts due to the impact of the substantial 2021/22 budget cuts against the personnel budget, with this to be reviewed in-year. These posts include Head of Department, Director: Organisational Risk, OHS Specialist, Director: Strategic Management, Assistant Director: HR Policies, Internal Audit Specialists, Deputy Director: SCM, Finance Officers and Chief Director: Economic Analysis and Infrastructure Management, among others.

Goods and services reflects a substantial decrease in 2020/21 mainly due to the budget cuts in respect of the provincial response to the Covid-19 pandemic. The increase in the 2021/22 Adjusted Appropriation caters for property payments and operating leases, which were not adequately budgeted for. The significant increase in 2022/23 is due to reprioritisation of R4.531 million, with carry-through, to cater for budget shortfalls against property payments and operating leases, as discussed. The increase is further attributable to additional funding of R15.931 million in 2022/23 only in respect of property payments and consultants' costs, as mentioned. The increase over the MTEF is inflationary and provides for expenditure relating to the Infrastructure Crack Team, Operation Clean Audit, as well as special projects such as the Irregular Expenditure condonation project, among others.

The decrease against *Interest and rent on land* in 2019/20 was mainly as a result of a positive bank balance. The MTEF makes provision for this item in the event that the province incurs interest charges.

Transfers and subsidies to: Provinces and municipalities caters for motor vehicle licence fees.

Transfers and subsidies to: Departmental agencies and accounts caters for the payment of TV licences.

Transfers and subsidies to: Public corporations and private enterprises relates to payments to third parties in respect of claims made against the state as a result of car accidents involving officials.

Transfers and subsidies to: Non-profit institutions reflects low spending in 2018/19 mainly due to the reclassification of non-cash donations from this category to *Goods and services*, in line with the SCOA reclassification. The increase in 2019/20 was in respect of a donation for the burial of a person who lost her life following the collapse of a church wall in Richards Bay. The allocations over the 2022/23 MTEF include provision for cash donations in respect of OSS, which will be made as and when required.

Transfers and subsidies to: Households caters for staff exit costs, injury on duty, TEUF, as well as bursaries for non-employees. The 2019/20 amount mainly caters for payment to TEUF and external bursaries, as well as the payment made in respect of the former MEC's exit package, following the 2019 general elections. The substantial increase in 2020/21 was due to a once-off payment to the GEPU with regard to the pension liability of the former HOD. This explains the decrease in 2021/22. Further

contributing to the low allocation in 2021/22 is the reprioritisation from TEUF to accommodate salaries and other related costs to take into account the intake of the SAICA trainees within the organisation. The increase in the 2021/22 Adjusted Appropriation and subsequent increase in the Revised Estimate relate to TEUF and staff exit costs that were under-budgeted for.

Spending against *Machinery and equipment* occurs on a cyclical basis, hence the fluctuating trend against this category. The high spending in 2018/19 was due to higher than anticipated costs associated with the purchase of desktops and laptops. The lower amount in 2019/20 was due to the reprioritisation of funds from this category to *Goods and services* and *Software and other intangible assets*, as a result of internal delays in filling vacant posts, as well as delays in finalising the new finance lease contract for the photocopier machines. The decrease in 2020/21 was mainly due to the budget cuts in respect of the provincial response to the Covid-19 pandemic which resulted in the department not procuring additional state vehicles in 2020/21. This explains the significant increase in 2021/22 which includes provision for the purchase of replacement motor vehicles and computers in line with the asset replacement policy. The increase over the MTEF is inflationary and caters for the purchase of new and replacement laptops in line with the planned filling of vacant posts.

Software and other intangible assets relates to the purchase of computer software. The decrease from the 2021/22 Main to Adjusted Appropriation was in respect of the non-purchase of software licences.

Payments for financial assets relates to the write-off of staff debts, such as breached bursary contracts and lost and stolen computers.

8.4 Summary of conditional grant payments and estimates – Nil

8.5 Summary of infrastructure payments and estimates

Table 6.8 summarises the infrastructure payments and estimates relating to the department. The infrastructure budget of the department is placed solely against *Infrastructure: Leases*.

The only infrastructure that the department budgets for is in respect of lease payments relating to its office buildings. In this regard, the allocation over the MTEF provides for building leases such as Treasury House, Nomalanga Building and the Marine Building. The increases over the MTEF are inflationary. The increase in the 2021/22 Adjusted Appropriation is due to the payment of prior year invoices, which explains the decrease in 2022/23.

Table 6.8 : Summary of infrastructure payments and estimates by category

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Existing infrastructure assets	-	-	-	-	-	-	-	-	-
Maintenance and repairs: Current	-	-	-	-	-	-	-	-	-
Upgrades and additions: Capital	-	-	-	-	-	-	-	-	-
Refurbishment and rehabilitation: Capital	-	-	-	-	-	-	-	-	-
New infrastructure assets: Capital	-	-	-	-	-	-	-	-	-
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Infrastructure transfers: Current	-	-	-	-	-	-	-	-	-
Infrastructure transfers: Capital	-	-	-	-	-	-	-	-	-
Infrastructure: Payments for financial assets	-	-	-	-	-	-	-	-	-
Infrastructure: Leases	19 323	19 249	18 744	19 737	22 877	22 965	21 684	22 377	22 479
Non infrastructure¹	-	-	-	-	-	-	-	-	-
Total	19 323	19 249	18 744	19 737	22 877	22 965	21 684	22 377	22 479
Capital infrastructure	-	-	-	-	-	-	-	-	-
Current infrastructure	19 323	19 249	18 744	19 737	22 877	22 965	21 684	22 377	22 479

1. Non infrastructure is a stand-alone item, and is therefore excluded from Capital infrastructure and Current infrastructure, but is included in the overall total

8.6 Summary of Public Private Partnerships – Nil

8.7 Transfers to public entities (listed i.t.o Schedule 3 of the PFMA) and other entities

Table 6.9 gives a summary of departmental transfers to other entities, details of which are given below.

Table 6.9 : Summary of departmental transfers to public entities and other entities

R thousand	Sub-programme	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
		2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Transfer to public entities		-	-	-	-	-	-	-	-	-
Transfers to other entities		3 801	1 090	527	628	1 178	1 071	1 658	1 809	1 591
Donations	1.1 Office of the MEC	191	327	-	190	190	191	199	200	209
Donations	1.2 Office of the HOD	14	-	-	104	104	80	109	109	114
Thuthuka Ed. Upliftment Fund	1.4 Corporate Services	3 596	751	527	334	884	800	1 350	1 500	1 268
Donations - SAICA	3.5 Accounting Services	-	12	-	-	-	-	-	-	-
Total		3 801	1 090	527	628	1 178	1 071	1 658	1 809	1 591

Various donations are made in terms of the department's community outreach responsibility, with these made to co-operatives, old age homes, schools and NPOs. It is noted that donations include those made by the MEC in line with her OSS responsibilities. These donations are categorised into two types, i.e. cash donations and tangible inventory items. Non-cash donations (tangible inventory items) are classified under *Goods and services*. The donation of R12 000 in 2019/20 related to an annual gala dinner for the recognition of SAICA trainees.

Transfers to TEUF amounted to R3.596 million in 2018/19. The decrease in the transfer from 2019/20 is as a result of reprioritisation undertaken to accommodate salaries and other related costs of the SAICA trainees within the organisation, as discussed in Section 8.3. The decrease in TEUF in the outer year is due to a reduction in the number of students funded, as per the agreement between the department and TEUF.

8.8 Transfers to local government – Nil

8.9 Transfers and subsidies

Table 6.10 is a summary of *Transfers and subsidies* by programme and main category. *Transfers and subsidies* fluctuates and increases over the MTEF as explained after Table 6.10.

Table 6.10 : Summary of transfers and subsidies by programme and main category

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Administration	5 125	4 974	5 352	1 370	2 134	2 130	3 435	3 574	3 434
Provinces and municipalities	54	39	41	28	9	32	29	29	30
Motor vehicle licences	54	39	41	28	9	32	29	29	30
Departmental agencies and accounts	2	2	3	3	1	2	3	3	3
SABC TV Licences	2	2	3	3	1	2	3	3	3
Public corporations and private enterprises	5	-	-	-	-	-	-	-	-
Claims against the state	5	-	-	-	-	-	-	-	-
Non-profit institutions	205	350	-	294	294	271	308	309	323
Donations	205	350	-	294	294	271	308	309	323
Households	4 859	4 583	5 308	1 045	1 830	1 825	3 095	3 233	3 078
Staff exit costs	506	3 198	3 561	118	353	349	124	124	129
Thuthuka Education Upliftment Fund	3 596	751	527	334	884	800	1 350	1 500	1 268
Injury on duty	46	-	-	-	-	-	-	-	-
Financial Literacy Association	229	-	-	-	-	-	-	-	-
External bursary	482	634	677	593	593	676	1 621	1 609	1 681
Claims against the state	-	-	543	-	-	-	-	-	-
2. Sustainable Resource Management	31	110	561	32	84	135	34	35	37
Households	31	110	561	32	84	135	34	35	37
Staff exit costs	31	110	561	32	84	135	34	35	37
3. Financial Governance	1 077	248	294	230	605	836	241	241	253
Non-profit institutions	-	12	-	-	-	-	-	-	-
Donations: SAICA	-	12	-	-	-	-	-	-	-
Households	1 077	236	294	230	605	836	241	241	253
Staff exit costs	776	236	294	230	605	836	241	241	253
Injury on duty	301	-	-	-	-	-	-	-	-
4. Internal Audit	195	363	276	65	117	118	68	68	71
Households	195	363	276	65	117	118	68	68	71
Staff exit costs	178	363	276	65	78	79	68	68	71
Other donations: Funeral	17	-	-	-	-	-	-	-	-
Claims against the state	-	-	-	-	39	39	-	-	-
5. Municipal Finance Management	5	35	80	-	35	35	-	-	-
Households	5	35	80	-	35	35	-	-	-
Staff exit costs	5	35	80	-	35	35	-	-	-
Total	6 433	5 730	6 563	1 697	2 975	3 254	3 778	3 918	3 795

- *Provinces and municipalities* in Programme 1 relates to motor vehicle licence fees.
- *Departmental agencies and accounts* against Programme 1 relates to the payment of TV licences.
- Transfers to *Non-profit institutions* in respect of both Programmes 1 and 3 were explained in Section 8.7 above. The amount reflected in Programme 4 in 2018/19 relates to an unexpected donation made in relation to the burial of a trainee.
- *Public corporations and private enterprises* against Programme 1 in 2018/19 relates to a third party claiming excess against the state for a motor vehicle accident.
- *Households* across all programmes caters for staff exit costs, as well as other transfers. The decrease in 2019/20 is due to reprioritisation undertaken to accommodate salaries and other related costs of the SAICA trainees within the organisation, as explained in Section 8.3. The significant increase in 2020/21 is due to a payment made to the GEPP for the pension liability of the former HOD, as mentioned. The increase in the 2021/22 Adjusted Appropriation and subsequent increase in the Revised Estimate relate to TEUF and staff exit costs that were under-budgeted for. The increase in 2022/23 is due to reprioritisation of R2 million, with carry-through, for external bursaries and TEUF in line with the agreement between TEUF and the department. The decrease in TEUF in the outer year is due to a reduction in the number of students funded, as per the agreement between the department and TEUF. Over the 2022/23 MTEF, the department will continue to provide external bursaries to needy and deserving students. Also contributing to the allocation are staff exit costs, which are difficult to predict.

9. Programme description

The services rendered by the department are categorised under five programmes, which are discussed below. The expenditure and budgeted estimates for each programme are summarised in terms of sub-programmes and economic classification. Details are given in *Annexure – Vote 6: Provincial Treasury*.

9.1 Programme 1: Administration

The purpose of this programme is to provide strategic support services in terms of financial management, human resources, auxiliary services, information communication and technology, and legal services. The programme is largely in line with the generic structure apart from the exclusion of the Internal Audit sub-programme which is a stand-alone programme in this province.

The main services are as follows:

- To support the Executive Authority in providing strategic and political direction to provincial departments, public entities, as well as municipalities.
- To provide the MEC with technical support on the appropriation of revenue, to ensure equitable distribution among provincial departments.
- To render financial and supply chain management functions to the department.
- To provide human resource management functions to the department.
- To render legal professional guidance in operational matters of the department.
- To deliver auxiliary services to the department, such as the telecom system, transport fleet management and control of registry.
- To provide IT services to the department.
- To provide funding for special projects and interventions.

Tables 6.11 and 6.12 provide a summary of payments and budgeted estimates pertaining to the programme over the seven-year period from 2018/19 to 2024/25. As mentioned, Programme 1's budget was increased by R3.423 million in 2022/23 only in respect of additional funds which were allocated back to the department after being suspended in 2021/22. These funds were allocated under the Corporate Services sub-programme against *Goods and services* in respect of property payments.

In 2022/23, the department undertook internal reprioritisation of R4.531 million from Programmes 2, 3, 4 and 5, with carry-through, to cater for budget shortfalls against property payments and operating leases which resulted from the impact of the budget cuts and additional office space acquired for the Marine office building. The reprioritised funds were also allocated against *Transfers and subsidies to: Households* to cater for TEUF and external bursaries.

Table 6.11 : Summary of payments and estimates by sub-programme: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
1. Office of the MEC	32 521	32 410	24 370	32 170	30 781	28 589	32 598	32 672	34 275
2. Management Services (HOD)	58 267	40 549	17 123	20 622	15 116	12 634	18 650	21 528	22 144
3. Financial Management (CFO)	31 390	32 998	28 153	31 823	31 823	31 145	32 699	32 764	34 666
4. Corporate Services	111 871	98 312	94 411	125 463	135 403	127 586	141 601	138 587	143 925
Total	234 049	204 269	164 057	210 078	213 123	199 954	225 548	225 551	235 010

Table 6.12 : Summary of payments and estimates by economic classification: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current payments	217 157	195 917	153 913	198 316	202 479	189 883	211 419	211 286	220 589
Compensation of employees	85 853	88 338	83 967	109 668	102 685	93 987	108 644	110 141	115 536
Goods and services	131 290	107 579	69 855	88 648	99 794	95 884	102 775	101 145	105 053
Interest and rent on land	14	-	91	-	-	12	-	-	-
Transfers and subsidies to:	5 125	4 974	5 352	1 370	2 134	2 130	3 435	3 574	3 434
Provinces and municipalities	54	39	41	28	9	32	29	29	30
Departmental agencies and accounts	2	2	3	3	1	2	3	3	3
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	5	-	-	-	-	-	-	-	-
Non-profit institutions	205	350	-	294	294	271	308	309	323
Households	4 859	4 583	5 308	1 045	1 830	1 825	3 095	3 233	3 078
Payments for capital assets	11 767	3 378	4 789	10 392	8 510	7 941	10 694	10 691	10 987
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	11 767	3 378	4 789	10 105	8 510	7 941	10 393	10 391	10 674
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	287	-	-	301	300	313
Payments for financial assets	-	-	3	-	-	-	-	-	-
Total	234 049	204 269	164 057	210 078	213 123	199 954	225 548	225 551	235 010

The sub-programme: Office of the MEC, which includes parliamentary liaison, fluctuates throughout the seven-year period. The MTEF allocations cater for legal services, as well as community outreach engagements such as post budget roadshows and 16 Days of activism, among others.

The sub-programme: Management Services (HOD) MTEF allocations provide for the operational costs of running the HOD's office, as well as for special projects, such as the Irregular Expenditure condonation project, as well as the decentralisation of PIAS. The allocations also cater for the filling of the Head of Department (HOD) post, which was interviewed and the new incumbent should take up the position before the beginning of 2022/23.

The sub-programme: Financial Management (CFO) is responsible for various functions such as budget control, internal SCM, asset management, loss control, etc., and fluctuates over the seven-year period. The growth over the 2022/23 MTEF is inflationary and provides for the operational costs for the running of the Office of the CFO, and audit fees.

The sub-programme: Corporate Services reflects a fluctuating trend over the MTEF. The significant increase in 2022/23 is due to reprioritisation of R4.531 million in 2022/23, with carry-through, to cater for budget shortfalls against property payments and operating leases, as well as to provide for TEUF and external bursaries, as discussed. The increase is further attributable to additional funding of R3.423 million in respect of property payments, as mentioned. The allocations over the MTEF are inflationary and provide for HR, legal services, strategic management and auxiliary services. This includes provision for centralised costs such as operating leases for office accommodation, fleet services, fuel price escalations, bursaries for employees and non-employees, legal fees, etc., as well as salaries for the SAICA trainees.

Compensation of employees shows an increasing trend over the seven-year period. This category increases by 15.6 per cent in 2022/23, 1.4 per cent in 2023/24 and 4.9 per cent in 2024/25. The increase in 2022/23 is higher than National Treasury's recommended pay progression increase of 1.5 per cent and caters for the filling of 38 vacant posts within the programme. These posts include HOD, Deputy Director: SCM (CFO), Deputy Director: Specialised Security, Assistant Director: IT Governance, Assistant Director: HR Policies, Assistant Director: Internal Control, Assistant Director: Budget, Risk Management Specialist among others.

Goods and services fluctuates throughout the seven-year period. The significant increase in 2022/23 is due to the reprioritisation of R4.531 million, with carry-through, to cater for budget shortfalls against property payments and operating leases, as discussed. The increase is further attributable to additional funding of R3.423 million in respect of property payments, as mentioned. The MTEF allocations cater for special projects, including the Irregular Expenditure condonation project which will be carried out using internal resources, as opposed to outsourcing the project.

Transfers and subsidies to: Provinces and municipalities caters for motor vehicle licence fees.

Departmental agencies and accounts provides for the payment of SABC TV licences.

Transfers and subsidies to: Non-profit institutions mainly relates to donations made in terms of the department's community outreach responsibility, as well as those made by the MEC in line with her OSS responsibilities. The increase over the MTEF is inflationary.

Transfers and subsidies to: Households caters for staff exit costs, external bursaries and TEUF. The significant increase over the MTEF includes reprioritisation of R2 million in 2022/23, with carry-through, to cater for the increased demand for external bursaries, as well as to correctly align the budget for TEUF with the agreement between TEUF and the department. The decrease in TEUF in the outer year is due to a reduction in the number of students funded, as mentioned.

Machinery and equipment over the MTEF provides for the procurement of state vehicles and tools of trade, with the increase provided for being inflationary.

Software and other intangible assets relates to the purchase of computer software. The decrease from the 2021/22 Main to Adjusted Appropriation was in respect of the non-purchase of software licences. The MTEF allocation provides for the purchase of computer software.

Payments for financial assets was in respect of the write-off of staff debts.

9.2 Programme 2: Sustainable Resource Management

The programme is largely in line with the generic structure with the exception that the Fiscal Policy sub-programme is not being utilised in this province. The main purpose of the programme is to effectively manage and monitor the provincial and fiscal resources. The objectives and services are as follows:

- To ensure targeted financial resource allocation and utilisation that contributes to improved service delivery.
- To ensure efficient budget and expenditure management and accurate financial reporting by provincial departments and public entities.
- To co-ordinate and enhance revenue collection for sustainable service delivery to the citizens.
- To provide a platform to enhance regional economic growth and development through quality research.
- To ensure efficient planning and management of infrastructure in the province and implementation of PPP projects.

Tables 6.13 and 6.14 provide a summary of payments and budgeted estimates pertaining to this programme for the period 2018/19 to 2024/25. In 2022/23, the department undertook reprioritisation of R1.962 million, with carry-through, from *Goods and services* in respect of travel and subsistence. These funds were allocated to Programme 1 against *Goods and services*, as mentioned.

Table 6.13 : Summary of payments and estimates by sub-programme: Sustainable Resource Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
1. Programme Support	3 749	3 741	3 669	4 130	3 733	3 681	3 612	3 607	3 770
2. Economic Analysis	17 730	19 534	15 372	24 490	20 986	20 451	22 985	23 761	24 828
3. Public Finance	16 865	17 705	17 604	18 161	18 059	18 024	18 171	18 259	19 079
4. Public, Private Partnerships	5 800	6 071	6 605	8 615	6 668	6 423	8 578	8 603	8 991
Total	44 144	47 051	43 250	55 396	49 446	48 579	53 346	54 230	56 668

Table 6.14 : Summary of payments and estimates by economic classification: Sustainable Resource Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current payments	43 703	46 515	42 335	55 044	48 701	47 889	52 941	53 687	56 100
Compensation of employees	39 744	40 924	40 204	46 016	41 414	40 657	45 894	46 701	48 800
Goods and services	3 959	5 591	2 131	9 028	7 287	7 232	7 047	6 986	7 300
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	31	110	561	32	84	135	34	35	37
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	31	110	561	32	84	135	34	35	37
Payments for capital assets	410	425	354	320	661	555	371	508	531
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	410	425	354	320	661	555	371	508	531
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	1	-	-	-	-	-	-	-
Total	44 144	47 051	43 250	55 396	49 446	48 579	53 346	54 230	56 668

The sub-programme: Programme Support reflects a fluctuating trend over the seven years. The MTEF provides for the operational costs for the office of the DDG: Sustainable Resource Management, as well as the office support team who provide administration and financial support to the programme as a whole.

The sub-programme: Economic Analysis includes funding for the Infrastructure Crack Team to assist departments, public entities and municipalities in the delivery of infrastructure projects, as well as additional funding for IDIP TAs, which is mainly allocated against *Compensation of employees*. The budget over the 2022/23 MTEF provides for the specifically and exclusively allocated funding from National Treasury in support of ongoing efforts to increase technical capacity within the Provincial Treasury infrastructure unit, as well as to assist in making infrastructure delivery more effective in the province. The MTEF also provides for infrastructure site visits, as well as the publication of the *ECE*, among others. The MTEF also provides for research to be undertaken by the Economic Analysis unit, and the production of the *SERO*. The allocations over the MTEF also cater for the filling of vacant posts such as Chief Director: Infrastructure and Economic Analysis, Director: Provincial Economic Services and Infrastructure Specialists, among others.

The sub-programme: Public Finance shows steady growth over the seven-year period. The growth over the MTEF is lower than inflation due to the carry-through of budget cuts implemented in the 2021/22 MTEF and provides for costs relating to the preparation and printing of the *EPRE* and the *AEPRE*, as well as oversight over the provincial budget and provincial spending. The allocations over the MTEF also cater for the filling of vacant posts such as Provincial Budget Analyst posts and Provincial Budget Co-ordinator.

The sub-programme: Public, Private Partnerships reflects a growing trend over the seven-year period. The MTEF provides for ongoing support to departments, municipalities and public entities in terms of conducting feasibility studies and technical support for PPP contracts. The allocations over the MTEF also cater for the filling of vacant posts such as PPP Specialist, Office Manager and Secretary, among others.

Compensation of employees shows a steady increase over the seven-year period, with the exception of 2021/22. The decrease in the 2021/22 Adjusted Appropriation was mainly due internal delays in filling

vacant funded posts. This category increases by 12.9 per cent in 2022/23, 1.8 per cent in 2023/24 and 4.5 per cent in 2024/25. The growth in 2022/23 is due to the allocation made by National Treasury to increase the technical capacity of the Infrastructure unit in order to increase support in infrastructure delivery within the province, as explained, and provides for the salaries of three TAs. National Treasury allocated R5 million from 2019/20, with carry-through, for the appointment of resources. There are six vacant posts under Programme 2, four of which are anticipated to be filled over the 2022/23 MTEF. These include Chief Director: Infrastructure and Economic Analysis, Director: Provincial Economic Services and Infrastructure Specialists, Director: Provincial Budget Analyst, Provincial Budget Co-ordinator, and Director: Municipal Economic Services, among others.

Goods and services shows an MTEF allocation which includes funding for IDIP TAs, the Infrastructure Crack Team, as well as provision for the printing of the *EPRE*, *AEPRE*, *ECE* and *SERO*, etc.

Transfers and subsidies to: Households caters for staff exit costs.

Machinery and equipment provides mainly for the purchase of laptops and desktops. The 2022/23 MTEF allocations provide for the purchase of new and replacement laptops for new and existing staff.

Service delivery measures: Sustainable Resource Management

Table 6.15 illustrates the service delivery measures pertaining to Programme 2. The department largely follows the measures used in previous years, with some of the outputs and performance indicator descriptions having changed to ensure alignment with the department's 2022/23 APP.

Table 6.15 : Service delivery measures: Sustainable Resource Management

Outputs	Performance indicators	Estimated performance	Medium-term targets			
		2021/22	2022/23	2023/24	2024/25	
1.1 Economic Analysis						
1.1.1 Credible research for informed provincial resource allocation	<ul style="list-style-type: none"> No. of socio-economic review and outlook reports of the province produced to evaluate and monitor economic trends and performance supporting policy formulation No. of value for money assessment reports for efficient resources allocation produced to evaluate and monitor departmental impact performance and policy formulation 	10 reports	9 reports	9 reports	9 reports	
		6 reports	4 reports	4 reports	4 reports	
1.2 Infrastructure						
1.2.1 Capacitated depts.	<ul style="list-style-type: none"> No. of reports on IDMS oversight monitoring and performance assessment at provincial departments 	4 reports	8 reports	8 reports	8 reports	
2. Public Finance						
2.1. Optimal efficient and effective resource allocation	<ul style="list-style-type: none"> No. of MTEC reports on budget and expenditure management for realistic and credible budgets No. of early warning system reports to address variances requiring remedial action Inputs into DORA on provincial allocations 	14	14	14	14	
		18	18	18	18	
		1	1	1	1	
3. Public, Private Partnerships						
3.1. Capacitate depts., municipalities and public entities in the areas of PPP	<ul style="list-style-type: none"> No. of institutions capacitated in the implementation of the PPP processes 	2 reports	2 reports	2 reports	2 reports	
3.2. Implementation of the PPPFA regulation by depts., municipalities and public entities	<ul style="list-style-type: none"> No. of compliance reports on the implementation of the PPPFA regulations inclusive of targets per targeted group in PPP projects 	4 reports	4 reports	4 reports	4 reports	

9.3 Programme 3: Financial Governance

This programme consists of seven sub-programmes, namely Programme Support, Asset and Liabilities Management, Support and Interlinked Financial Systems, Supply Chain Management, Accounting Services and Norms and Standards. The purpose of this programme is to provide audit readiness support to provincial departments and public entities with the objective of improving audit outcomes in the province, as well as conduct SCM compliance assessments, policy and contract support services to provincial institutions. The main services undertaken by this programme are:

- To realise the effective and efficient acquisition of goods and services for provincial government and to secure sound SCM for local government.
- To optimise liquidity requirements and maximise returns within acceptable levels of risk for provincial government and to secure sound cash management for local government.
- To ensure that financial reporting provides a full and true reflection of the financial position of the province and municipalities as prescribed, inclusive of the accounting responsibilities related to the PMG and IGCC account.
- To develop and implement financial and associated governance norms and standards, in order to enhance performance orientated financial results and accountability in provincial departments as prescribed.
- To implement and support transversal financial systems across the province.

Tables 6.16 and 6.17 provide a summary of payments and budgeted estimates pertaining to Programme 3 for the period 2018/19 to 2024/25.

In 2022/23, the department undertook reprioritisation of R625 000, with carry-through, from *Goods and services* in respect of agency and support/ outsourced services as a result of the department's continued efforts to reduce its reliance on consultants. These funds were allocated to Programme 1 against *Goods and services*, as mentioned.

Table 6.16 : Summary of payments and estimates by sub-programme: Financial Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
1. Programme Support	4 459	3 907	4 688	5 361	5 661	5 286	5 912	5 953	6 221
2. Asset and Liabilities Management	14 975	10 800	14 351	14 821	19 921	19 239	14 377	14 017	14 648
3. Support and Interlinked Financial Systems	98 119	103 269	98 447	98 679	108 189	108 971	101 808	102 102	107 105
4. Supply Chain Management	38 552	35 701	34 426	44 897	44 397	44 353	45 624	45 260	47 478
5. Accounting Services	26 101	39 127	19 737	28 968	21 788	19 354	28 560	28 642	29 928
6. Norms and Standards	6 221	6 889	6 996	7 331	6 831	6 530	7 389	7 410	7 743
Total	188 427	199 693	178 645	200 057	206 787	203 733	203 670	203 384	213 123

Table 6.17 : Summary of payments and estimates by economic classification: Financial Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current payments	181 560	198 474	177 354	198 609	204 020	200 780	201 809	201 793	211 455
Compensation of employees	61 099	65 265	70 137	83 982	78 727	75 352	90 608	92 242	96 579
Goods and services	120 461	133 209	107 217	114 380	125 046	125 181	111 031	109 424	114 743
Interest and rent on land	-	-	-	247	247	247	170	127	133
Transfers and subsidies to:	1 077	248	294	230	605	836	241	241	253
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	12	-	-	-	-	-	-	-
Households	1 077	236	294	230	605	836	241	241	253
Payments for capital assets	5 790	938	924	1 218	2 162	2 117	1 620	1 350	1 415
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	5 790	938	924	1 218	2 162	2 117	1 620	1 350	1 415
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	33	73	-	-	-	-	-	-
Total	188 427	199 693	178 645	200 057	206 787	203 733	203 670	203 384	213 123

The sub-programme: Programme Support is responsible for providing strategic leadership support to the Financial Governance programme. The MTEF allocations provide for the operational costs for the office of the Accountant-General, as well as the office support team who provide administration and financial support to the programme as a whole. The sub-programme is not planning on filling any posts over the 2022/23 MTEF.

The sub-programme: Asset and Liabilities Management shows a fluctuating trend over the seven-year period. The allocation in 2022/23 includes reprioritisation of R400 000, with carry-through, against *Compensation of employees*, as discussed. The 2022/23 MTEF caters for various operational costs of the unit, including bank charges for the IGCC account, provision for interest should the IGCC account go into overdraft, provision for conducting an annual tax information seminar with all departments and entities, as well as ensuring compliance to tax legislation, among others. The allocations over the MTEF also cater for the filling of vacant posts such as the Liabilities Specialist post.

The sub-programme: Support and Interlinked Financial Systems includes costs relating to all transversal systems, such as BAS, PERSAL and HardCat for the entire province. The allocations over the MTEF cater for personnel costs, as well as for the upgrade of the BACS servers. It is noted that the sub-programme does not plan to fill any posts over the MTEF.

The sub-programme: Supply Chain Management shows a declining trend from 2018/19 to 2020/21 due to delays in filling vacant posts. The growth over the 2022/23 MTEF caters for the operational costs of the SCM unit, as well as CMP, MBAT and SCM support and interventions in departments and municipalities. These interventions are provided to all departments and municipalities on a needs basis and include the pre-order assessment, as well as contract management. The MTEF allocation further caters for the filling of various vacant posts such as Chief Director: SCM and SCM Strategic Procurement, among others. These posts are at various stages of the recruitment process.

The sub-programme: Accounting Services MTEF allocations cater for various projects including the financial management support to departments and public entities to achieve improved audit outcomes, preparation of the AFS for the Provincial Revenue Fund, providing required training to departments and public entities, among others. The MTEF allocation further caters for the filling of various vacant posts including Deputy Director: Provincial Moveable Assets and Director: Training and Capacity Building, among others. These posts are at various stages of the recruitment process.

The sub-programme: Norms and Standards shows a generally steady increase over the seven-year period. The increase over the MTEF mainly provides for personnel costs, various operational costs of the unit, as well as preparation of instruction notes and standard operating procedures for departments and public entities, among others. The MTEF allocation further caters for the filling of various vacant posts.

Compensation of employees shows an increasing trend from 2018/19 to 2024/25, despite the budget cuts over the 2021/22 MTEF. The category grows by 20.2 per cent in 2022/23, 1.8 per cent in 2023/24 and 4.7 per cent in 2024/25. The growth in 2022/23 is higher than the National Treasury recommendation of 1.5 per cent for pay progression. The increase in 2022/23 caters for the filling of 27 vacant posts within the programme, including vacancies from the new structure and currently existing vacancies. These include Chief Director: SCM, Director: Public Entities, Deputy Director: Provincial Moveable Assets, Director: Training and Capacity Building, Deputy Director: SCM Strategic Procurement, among others.

Goods and services over the MTEF caters for CMP, MBAT, support to departments in respect of consolidating and reviewing of AFS, preparation of the AFS for the Provincial Revenue Fund, as well as training of and support to departments and municipalities.

Interest and rent on land makes provision for the event that the province goes into overdraft.

Transfers and subsidies to: Non-profit institutions reflects an amount of R12 000 in 2019/20 which was made as a donation to SAICA for an annual gala dinner.

Transfers and subsidies to: Households provides for staff exit costs.

Machinery and equipment is purchased on a cyclical basis, hence the fluctuating trend against this category. The MTEF allocations cater for the purchase of new and replacement desktops and laptops.

Service delivery measures: Financial Governance

Table 6.18 show the main service delivery measures for Programme 3. Note that there are no sector measures for this sector. The department largely follows measures used in previous years, and some of the outputs and performance indicators have changed to ensure alignment with the 2022/23 APP.

Note that there are new measures under the Accounting Services sub-programme and these are labelled “New” in the 2021/22 Estimated performance column.

Table 6.18 : Service delivery measures: Financial Governance

Outputs	Performance indicators	Estimated performance		Medium-term targets	
		2021/22	2022/23	2023/24	2024/25
1. Asset and Liabilities Management					
1.1.	Improved compliance to Tax and Banking legislation	<ul style="list-style-type: none">No. of risk analysis reports compiled per dept. to minimise non-compliance with payroll tax legislationNo. of assessment reports on status of bank related suspense accounts issued to depts. to minimise audit queries	56 risk analysis reports 56 compliance assessment reports	56 risk analysis reports 56 compliance assessment reports	56 risk analysis reports 56 compliance assessment reports
2. Provincial Supply Chain Management					
2.1.	No. of SCM initiatives implemented at depts., municipalities and public entities to improve compliance with SCM prescripts	<ul style="list-style-type: none">No. of SCM routine compliance assessments conductedNo. of reports produced on the Implementation of the Annual Procurement Plans by public sector institutionsNo. of SCM prescripts reviewedNo. of reports produced on the status of Bid Appeals Tribunal and MBATNo. of reports produced on Pre-order/ Pre-award compliance assessment including Covid-19 conducted	144 routine compliance assessments 10 reports 12 SCM prescripts 4 reports 4 reports	150 routine compliance assessments 10 reports 12 SCM prescripts 4 reports 4 reports	150 routine compliance assessments 10 reports 12 SCM prescripts 4 reports 4 reports
2.2.	Improved contract management at depts., municipalities and public entities	<ul style="list-style-type: none">No. of contract management reviews at depts., municipalities and public entities conducted	83 contract management reviews	101 contract management reviews	101 contract management reviews
2.3.	Compliance by depts. to the PPPFA Regulations inclusive of targets per targeted group in terms of Regulation 4 and 9	<ul style="list-style-type: none">No. of reports produced on the distribution of spend and commodities to the targeted groups and bids advertised inclusive of targets per targeted group in terms of Regulation 4 and 9	4 reports	4 reports	4 reports
3. Accounting Services					
3.1.	Improved financial management within provincial public sector institutions	<ul style="list-style-type: none">No. of depts. supported, per quarter, in financial management to improve audit opinions, on agreed specific focus areaNo. of public entities supported, per quarter, in financial management to improve audit opinions, on agreed specific focus areasNo. of public sector institutions (depts. and public entities) supported in asset management to improve audit opinions, on agreed specific focus areas	6 New New	2 1 2	3 1 2
3.2.	Improved financial management compliance in the province	<ul style="list-style-type: none">No. of consolidated Instruction Note 34 to NT on compliance to payment of suppliers within 30 daysNo. of training sessions co-ordinated and facilitated	12 New	12 5	12 5
3.3.	Condonation of Irregular Expenditure in the province	<ul style="list-style-type: none">No. of Irregular Expenditure condonation requests assessed in compliance with the Irregular Expenditure Framework	New	18	18
4. Norms and Standards					
4.1.	Improved compliance with legislation by public sector institutions	<ul style="list-style-type: none">No. of depts. assessed to minimise non-compliance with legislationNo. of public entities assessed to minimise non-compliance with legislation	14 8	14 8	14 8
5. Support and Interlinked Financial Systems					
5.1.	Reliable, efficient and effective financial systems in the province	<ul style="list-style-type: none">% of financial transversal systems uptime	97%	97%	97%
5.2.	Improved financial management systems	<ul style="list-style-type: none">Implementation of the Invoice Management System in the provinceImplementation of the e-Leave Management System in the province (ERP)	System implementation by three depts. System implementation by one dept.	Review systems implementation governance Develop and deliver the systems implementation governance	System implementation by three depts. System implementation by two depts.

9.4 Programme 4: Internal Audit

The main purpose of the programme is to develop effective risk management strategies and governance, to build and maintain successful client relationships, to develop knowledge by creating a learning culture, and to build foundations for excellence to support the provincial government in achieving its objectives. This programme is not as per sector structure as it is a sub-programme of Programme 1 in the generic structure of Treasuries. The following services are rendered by the unit:

- Assist provincial departments and municipalities with development of risk registers and mitigation strategies.
- To review accounting and management processes and systems of internal control for efficiency and effectiveness in terms of their design and operation and provide recommendations for improvement.
- To develop, facilitate implementation and monitor integrated risk management strategies and fraud prevention strategies.
- To provide training and development programmes in areas such as risk management, strategy development and management, project management, design and improvement of systems of internal control, financial management and reporting, leadership, forensic investigations, governance, etc.
- To provide a consulting function as per requests by relevant MECs and HODs.
- To prepare special reviews on computerised systems and performance.

Tables 6.19 and 6.20 provide a summary of payments and budgeted estimates pertaining to Programme 4 over the seven-year period from 2018/19 to 2024/25. As mentioned, Programme 4's budget was increased by R3.501 million in 2022/23 only in respect of additional funds which were allocated back to the department after being suspended in 2021/22, as mentioned. These funds were allocated under the Assurance Services sub-programme against *Goods and services* in respect of consultants' costs.

In 2022/23, the department reprioritised R1.300 million in 2022/23, with carry-through, from *Goods and services* in respect of consultants' costs. These funds were allocated to Programme 1, as discussed.

Table 6.19 : Summary of payments and estimates by sub-programme: Internal Audit

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
1. Programme Support	3 964	4 667	4 346	5 229	3 129	2 819	4 800	4 815	5 031
2. Assurance Services	74 289	105 158	66 500	76 271	72 809	71 351	83 251	79 982	83 574
3. Risk Management	20 751	21 389	20 640	25 737	21 412	23 054	28 368	28 450	29 728
Total	99 004	131 214	91 486	107 237	97 350	97 224	116 419	113 247	118 333

Table 6.20 : Summary of payments and estimates by economic classification: Internal Audit

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current payments	98 550	129 091	90 901	106 575	96 869	96 170	115 725	112 550	117 604
Compensation of employees	61 984	77 579	78 247	81 455	80 799	78 753	88 155	93 341	97 532
Goods and services	36 566	51 512	12 654	25 120	16 070	17 417	27 570	19 209	20 072
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	195	363	276	65	117	118	68	68	71
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	195	363	276	65	117	118	68	68	71
Payments for capital assets	259	1 749	309	597	364	936	626	629	658
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	259	1 749	309	597	364	936	626	629	658
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	11	-	-	-	-	-	-	-
Total	99 004	131 214	91 486	107 237	97 350	97 224	116 419	113 247	118 333

The sub-programme: Programme Support is responsible for providing strategic leadership support to the Internal Audit unit. The steady increase over the 2022/23 MTEF provides for the running costs of the office of the DDG: Internal Audit, Secretary and the Office Manager. The allocations over the MTEF cater for the filling of the DDG: Internal Audit post.

The sub-programme: Assurance Services shows a fluctuating trend over the seven-year period. The allocation in 2022/23 includes an amount of R3.501 million which was part of the suspension request submitted by the department in 2021/22. These funds will be utilised for carry-over assurance projects and were allocated against *Goods and services*. The MTEF provides for various operational costs of the unit, provision for learners towards the CIA qualification, ongoing audits such as IT, financial and governance audits, provision for CARC members, as well as the audit of predetermined objectives of departments and municipalities. The allocations over the MTEF also cater for the filling of Internal Audit Specialist vacancies.

The sub-programme: Risk Management shows a fluctuating trend over the seven-year period. The MTEF makes provision for assessments, workshops and training on risk/governance management and internal audit capacity building within departments and municipalities. The allocations over the MTEF also cater for the filling of Risk Management Specialist vacancies.

Compensation of employees shows an increasing trend from 2018/19 to 2024/25, despite the budget cuts over the 2021/22 MTEF. The category grows by 11.9 per cent in 2022/23, 5.9 per cent in 2023/24 and 4.5 per cent in 2024/25. The growth in 2022/23 is higher than the National Treasury recommendation of 1.5 per cent for pay progression. The increase in 2022/23 caters for the filling of eight vacant posts within the programme including, DDG: Internal Audit, Internal Audit Specialists and Risk Management Specialist posts, among others. The unit is currently in the process of reviewing its organisational structure in line with the Internal Audit Hybrid Model Plan and this is likely to have an impact on the budget. This process should be finalised by the end of the 2022/23 year.

Goods and services shows a fluctuating trend over the seven-year period and relates to performance audits, fraud risk assessments, municipal financial capability assessments, capacity building workshops/training on risk management and internal control, training and development programmes including learnerships and IT risk assessments on the BAS application system. The significant increase in 2022/23 is attributable to an amount of R3.501 million which was part of the suspension request submitted by the department in 2021/22. These funds will be utilised for carry-over assurance projects in respect of consultants' costs, as mentioned. This explains the decrease in the two outer years of the MTEF.

Transfers and subsidies to: Households caters mainly for staff exit costs, while further detail is provided in Section 8.9.

Machinery and equipment provides for the purchase of equipment and the replacement and upgrading of equipment. The 2022/23 MTEF mainly caters for equipment for new staff appointments.

Payments for financial assets pertains to the write-off of irrecoverable staff debts.

Service delivery measures: Internal Audit

Table 6.21 illustrates the main service delivery measures for Programme 4.

The department largely follows the measures used in previous years, with some of the outputs and performance indicator descriptions having changed to ensure alignment with the department's 2022/23 APP.

Note that there are new measures under the Risk Management sub-programme and these are labelled "New" in the 2021/22 Estimated performance column, with measures that are no longer applicable over the MTEF labelled "N/A". The unit will be utilising internal capacity to deliver on targets as compared to the extensive use of consultants in previous years. Targets will be met if vacancies are filled and current contract posts expiring in 2022/23 are renewed.

Table 6.21 : Service delivery measures: Internal Audit

Outputs	Performance indicators	Estimated performance	Medium-term targets		
		2021/22	2022/23	2023/24	2024/25
1. Assurance Services					
1.1. Improved governance of assurance and internal control in the depts.	• No. of Internal Audit (IA) reviews conducted	104	115	101	101
	• No. of follow-up reviews on the implementation of recommendations on resolved audit findings	52	45	45	45
	• No. of audits conducted on the mainstreaming of vulnerable groups	10	4	5	4
1.2. Strengthened oversight and accountability in the province	• No. of reports to the oversight structures to strengthen oversight to enforce accountability	58	56	56	56
2. Risk Management					
2.1. Risk management embedded in the province	• No. of reports on risk management reviews conducted for depts.	76	n/a	n/a	n/a
	• No. of automated risk maturity assessment tool development	New	1	1	1
	• No. of risk assessment reviews conducted for municipalities.	20	15	15	15
	• No. of ethics, fraud and corruption risk assessment reviews conducted for depts. and municipalities	14	13 depts. and 10 municipalities	13 depts. and 10 municipalities	13 depts. and 10 municipalities
2.2. Strengthened internal control (IC) and risk function in the province	• No. of IC assessment reports produced	14	n/a	n/a	n/a
	• % implementation of the provincial risk and combined assurance frameworks	New	60%	30%	10%
	• No. of audit committee technical support provided to municipalities	8	8	10	10
2.3. Strengthened oversight and accountability	• No. of risk management and IC training provided to clients (depts. and municipalities)	35	n/a	n/a	n/a
	• No. of web-enabled risk management training tool developed	New	1	1	1

9.5 Programme 5: Municipal Finance Management

Programme 5 was established in 2018/19 in line with the new generic structure for all Treasuries which makes provision for an integrated structure in respect of the Municipal Finance Management unit.

The Municipal Accounting and Reporting sub-programme was phased in from 2019/20 to assist, support and monitor municipalities with financial management and compliance with GRAP and relevant legislation. The sub-programme also monitors and supports effective fixed asset management, efficient financial assets and liabilities management, as well as compliance with relevant legislation.

The generic structure includes the Municipal Revenue and Debt Management sub-programme, which was phased in from 2021/22 to assist with establishing and formulating support strategies to address weaknesses within the revenue and debt management processes of delegated municipalities.

Tables 6.22 and 6.23 illustrate the payments and budgeted estimates pertaining to Programme 5.

The programme as a whole reflects a steady growth over the period. In 2022/23, the department undertook reprioritisation of R644 000 in 2022/23, with carry-through, from *Compensation of employees* as a result of the staggered filling of vacant posts emanating from the newly approved organisational structure. These funds were allocated to Programme 1, as discussed.

As mentioned, Programme 5's budget was increased by R9.007 million in 2022/23 only in respect of additional funds which were allocated back to the department after being suspended in 2021/22. These funds were allocated under the Municipal Support Programme (R8.344 million) and Municipal Revenue and Debt Management (R663 000) sub-programmes against *Goods and services* in respect of consultants' costs.

Table 6.22 : Summary of payments and estimates by sub-programme: Municipal Finance Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
1. Programme Support	2 292	2 377	2 298	3 738	3 150	3 146	3 591	3 658	3 823
2. Municipal Budget	24 661	26 242	24 656	28 861	26 546	26 391	27 262	27 451	28 682
3. Municipal Accounting and Reporting	-	14 357	15 516	27 639	17 149	15 240	23 761	22 944	24 067
4. Municipal Support Programme	32 486	15 442	11 961	13 215	17 320	15 149	21 529	13 534	14 141
5. Municipal Revenue and Debt Management	-	-	-	7 624	6 022	4 467	8 983	8 820	9 255
Total	59 439	58 418	54 431	81 077	70 187	64 393	85 126	76 407	79 968

Table 6.23 : Summary of payments and estimates by economic classification: Municipal Finance Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current payments	59 081	57 858	54 066	79 696	68 597	62 792	84 232	75 968	79 507
Compensation of employees	34 231	40 224	40 389	58 318	45 904	42 579	54 013	53 379	55 842
Goods and services	24 850	17 634	13 677	21 378	22 693	20 213	30 219	22 589	23 665
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	5	35	80	-	35	35	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	5	35	80	-	35	35	-	-	-
Payments for capital assets	353	525	281	1 381	1 555	1 566	894	439	461
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	353	525	281	1 381	1 555	1 566	894	439	461
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	4	-	-	-	-	-	-
Total	59 439	58 418	54 431	81 077	70 187	64 393	85 126	76 407	79 968

The sub-programme: Programme Support is responsible for providing strategic leadership support to the Municipal Finance Management unit. The Programme Manager, the Secretary and the Office Manager are provided for under this sub-programme, as well as their running costs.

The sub-programme: Municipal Budget reflects a fluctuating trend over the seven-year period. The allocation over the 2022/23 MTEF caters for providing technical support to delegated municipalities, as well as filling vacant posts.

The sub-programme: Municipal Accounting and Reporting was fully functional from 2019/20. The growth over the 2022/23 MTEF is inflationary and makes provision for assisting, supporting and monitoring municipalities with financial management and compliance with the annual reporting framework. This will be achieved by promoting an understanding of accounting standards, monitoring compliance with reporting requirements, providing accounting services and support, implementing systems and processes to improve sound financial management and audit outcomes, reviewing the quality of AFS, as well as monitoring, evaluating and reporting on compliance with the municipal asset management regulations. It is noted that the sub-programme has been implemented through the use of short term contract employees. The process to fill the newly created Director, Deputy Director and Assistant Director posts commenced in 2021/22 and the recruitment process is planned to be finalised in 2022/23.

The sub-programme: Municipal Support Programme's allocation in 2022/23 includes additional funding of R8.344 million against *Goods and services* in respect of consultants' costs, which was suspended in 2021/22. These funds will be used for the continuation of existing projects. Over the MTEF, this sub-programme will continue to assist and provide technical support to delegated municipalities. The MTEF caters for the support initiative aimed at determining municipalities' audit readiness and assisting them to maintain or achieve positive audit opinions.

The sub-programme: Municipal Revenue and Debt Management is a new sub-programme from the 2021/22 MTEF. The sub-programme has been implemented through the use of short term contract employees and supplemented through the use of consultants. The process to fill the newly created

Director, Deputy Director and Assistant Director posts commenced in 2021/22 and is planned to be finalised in 2022/23. The budget caters for establishing and formulating support strategies to address weaknesses within the revenue and debt management processes of delegated municipalities. The allocation in 2022/23 includes additional funding of R663 000 against *Goods and services* in respect of consultants' costs, which was suspended from 2021/22, as mentioned. The department will use consultants in the interim to deliver support to municipalities until the sub-programme is capacitated.

Compensation of employees shows high growth in 2022/23 and this caters for the filling of 31 vacant posts, such as Director: Revenue and Debt Management, Deputy Director: Municipal Accounting and Reporting, Deputy Director: Revenue and Debt Management, among others.

Goods and services reflects a fluctuating trend over the seven-year period. The high allocation in 2022/23 includes additional funding of R9.007 million to cater for consultants' costs, which was suspended from 2021/22, as discussed. These funds will be used for the continuation of existing projects.

Transfers and subsidies to: Households relates to staff exit costs and there is no provision over the MTEF as this category is difficult to budget for. This will be reviewed in the next budget process.

Machinery and equipment caters for the purchase of equipment for newly filled posts and the replacement and upgrading of equipment. Included in the MTEF allocations is provision for the purchase of tools of trade for newly appointed staff.

Service delivery measures: Municipal Finance Management

Table 6.24 reflects the main service delivery measures pertaining to Programme 5. The department largely follows the measures used in previous years, with some of the outputs and performance indicator descriptions having changed to ensure alignment with the department's 2022/23 APP.

Table 6.24 : Service delivery measures: Municipal Finance Management

Table 3.2.4 Service delivery measures: municipal finance management						
Outputs		Performance indicators	Estimated performance	Medium-term targets		
			2021/22	2022/23	2023/24	2024/25
1.	Municipal Budget					
1.1	Implementation of Provincial Treasury recommendations by municipalities	<ul style="list-style-type: none">No. of delegated municipal tabled budgets evaluated with feedback providedNo. of delegated municipal approved budgets evaluated with feedback provided	51	51	51	51
			51	51	51	51
2.	Municipal Accounting and Reporting					
2.1	Provincial Treasury recommendations implemented by municipalities	<ul style="list-style-type: none">No of financial statements review projects conducted at targeted municipalitiesNo. of Financial Management Support projects implemented at targeted municipalities	7 financial statement reviews	7 financial statement reviews	7 financial statement reviews	7 financial statement reviews
			6 projects	6 projects	6 projects	6 projects
3.	Municipal Support Programme					
3.1	Provincial Treasury recommendations implemented by municipalities	<ul style="list-style-type: none">No. of MSP projects implemented at target municipalities	10 projects	10 projects	10 projects	10 projects
3.2	Full implementation of mSCOA by provincial municipalities	<ul style="list-style-type: none">No. of reports on the implementation of mSCOA and compliance by municipalities	4 reports on the implementation progress	Nil	Nil	Nil
4.	Municipal Revenue and Debt Management					
4.1	Implementation of Provincial Treasury recommendations by municipalities	<ul style="list-style-type: none">No. of revenue and debt projects implemented at target municipalities	1 project	1 project	2 projects	2 projects

10. Other programme information

10.1 Personnel numbers and costs

Table 6.25 provides detail of the department's approved establishment and personnel numbers, per level and programme. The table also gives a breakdown of employees' dispensation classification.

The total personnel number for the department is 473 employees in 2021/22, and increases to 582 in 2022/23 as a result of the implementation of the newly approved organisational structure. The budget includes provision for salaries for contract personnel that will be working on certain departmental projects, such as TAs working on IDIP, CMP, etc. The newly approved departmental structure comprises 473 permanent posts compared to 397 permanent posts in terms of the old structure.

Table 6.25 : Summary of departmental personnel numbers and costs by component

	Audited Outcome						Revised Estimate		Medium-term Estimates						Average annual growth over MTEF 2021/22 - 2024/25		
	2018/19		2019/20		2020/21		2021/22		2022/23		2023/24		2024/25		Pers. growth rate	Costs growth rate	% Costs of Total
	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Filled posts	Addit. posts	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs			
R thousands																	
Salary level																	
1 – 7	188	21 153	167	19 164	130	55 907	107	37	144	41 165	166	46 136	166	47 153	4.9%	6.2%	12.1%
8 – 10	141	72 335	161	99 928	210	92 661	67	64	131	80 704	189	101 665	189	103 461	13.0%	10.2%	25.6%
11 – 12	146	103 450	133	107 029	176	99 644	102	28	130	119 433	154	142 231	154	145 792	5.8%	8.5%	36.6%
13 – 16	63	84 790	74	84 697	75	63 137	52	15	67	88 019	72	95 215	72	102 241	2.4%	5.1%	25.2%
Other	1	1 183	1	1 512	-	1 595	1	-	1	2 007	1	2 067	1	2 098	-	3.0%	0.6%
Total	539	282 911	536	312 330	591	312 944	329	144	473	331 328	582	387 314	582	395 804	7.2%	7.7%	100.0%
Programme																	
1. Administration	175	85 853	180	88 338	174	83 967	128	34	162	93 987	204	108 644	204	110 140	8.0%	7.1%	28.0%
2. Sustainable Resource Management	39	39 744	39	40 924	38	40 204	37	7	44	40 657	50	45 894	50	46 701	4.4%	6.3%	11.9%
3. Financial Governance	135	61 099	119	65 265	155	70 137	74	32	106	75 352	133	90 608	133	92 242	7.9%	8.6%	23.1%
4. Internal Audit	146	61 984	153	77 579	162	78 247	49	62	111	78 753	126	88 155	126	93 341	4.3%	7.4%	23.6%
5. Municipal Finance Management	44	34 231	45	40 224	62	40 389	41	9	50	42 579	69	54 013	69	53 379	11.3%	9.5%	13.3%
Total	539	282 911	536	312 330	591	312 944	329	144	473	331 328	582	387 314	582	395 804	7.2%	7.7%	100.0%
Employee dispensation classification																	
PSA appointments not covered by OSDs	538	281 728	535	310 818	590	311 349	328	144	472	329 321	581	385 247	581	393 706	7.2%	7.8%	99.4%
Legal Professionals	1	1 183	1	1 512	1	1 595	1	-	1	2 007	1	2 067	1	2 098	-	3.0%	0.6%
Total	539	282 911	536	312 330	591	312 944	329	144	473	331 328	582	387 314	582	395 804	7.2%	7.7%	100.0%

1. Personnel numbers includes all filled posts together with those posts additional to the approved establishment

Employees such as interns, in-service trainees and SAICA trainee accountants employed by the department are provided for under Programme 1. The number of personnel reflects a steady increase, and the budget shows steady growth from 2018/19 to 2024/25, despite the budget cuts implemented over the 2021/22 MTEF. The year-on-year growth of 16.9 per cent in 2022/23, 2.2 per cent in 2023/24 and 4.4 per cent in 2024/25 caters for the 1.5 per cent pay progression, the filling of 110 vacant posts and carry-through costs of existing posts.

10.2 Training

Table 6.26 shows the department's actual spending and estimates on training per programme. The department complies largely with the Skills Development Act – i.e. it budgets for approximately 1 per cent of its salary expense going toward staff training. The budget for training aligns with the allocation under the *Training and development* item under *Goods and services* in Annexure 6.B – *Provincial Treasury*.

Table 6.26 : Information on training: Provincial Treasury

	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
R thousand									
Number of staff	539	536	591	473	473	473	582	582	582
Number of personnel trained	385	377	225	448	448	448	448	448	448
of which									
Male	160	168	100	199	199	199	199	199	199
Female	225	209	125	249	249	249	249	249	249
Number of training opportunities	621	790	320	1 019	1 019	1 019	1 019	1 019	1 019
of which									
Tertiary	6	6	6	46	46	46	46	46	46
Workshops	165	548	274	909	909	909	909	909	909
Seminars	100	79	40	64	64	64	64	64	64
Other	350	157	-	-	-	-	-	-	-
Number of bursaries offered	12	8	12	20	20	20	20	20	20
Number of interns appointed	14	-	28	-	-	-	25	25	25
Number of learnerships appointed	-	50	-	25	25	25	25	25	25
Number of days spent on training	120	263	132	462	462	462	462	462	462
Payments on training by programme									
1. Administration	634	390	270	1 138	932	431	1 193	1 176	1 229
2. Sustainable Resource Management	166	127	8	502	312	275	424	426	445
3. Financial Governance	1 009	516	28	763	560	303	799	801	838
4. Internal Audit	313	902	477	913	813	749	852	854	892
5. Municipal Finance Management	67	93	4	185	122	119	201	202	211
Total	2 189	2 028	787	3 501	2 739	1 877	3 469	3 459	3 615

ANNEXURE – VOTE 6: PROVINCIAL TREASURY

Table 6.A : Details of departmental receipts: Provincial Treasury

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	287	303	310	259	259	320	287	300	314
Sale of goods and services produced by department (excluding capital assets)	286	303	310	259	259	320	287	300	314
Sale by market establishments	105	103	98	110	110	113	112	113	118
Administrative fees	24	30	99	60	60	112	51	61	64
Other sales	157	170	113	89	89	95	124	126	132
Of which									
Commission	79	85	86	83	83	83	88	88	92
Tender documents	70	77	1	6	6	6	2	2	2
Sale of assets < R5 000	6	6	25	-	-	5	33	35	37
Replacement of lost office property	2	2	1	-	-	1	1	1	1
Sale of scrap, waste, arms and other used current goods (excluding capital assets)	1	-	-	-	-	-	-	-	-
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	471 010	599 025	387 691	413 345	413 345	284 258	295 000	302 000	310 000
Interest	471 010	599 025	387 691	413 345	413 345	284 258	295 000	302 000	310 000
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sale of capital assets	-	1 435	113	222	222	222	133	144	150
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	1 435	113	222	222	222	133	144	150
Transactions in financial assets and liabilities	433	2 194	1 196	445	445	894	466	488	509
Total	471 730	602 957	389 310	414 271	414 271	285 694	295 886	302 932	310 973

Table 6.B : Payments and estimates by economic classification: Provincial Treasury

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22	2021/22	2021/22	2022/23	2023/24	2024/25
Current payments	600 051	627 855	518 569	638 240	620 666	597 514	666 126	655 284	685 255
Compensation of employees	282 911	312 330	312 944	379 439	349 529	331 328	387 314	395 804	414 289
Salaries and wages	254 531	281 379	280 700	337 857	310 221	297 721	342 794	351 840	368 254
Social contributions	28 380	30 951	32 244	41 582	39 308	33 607	44 520	43 964	46 035
Goods and services	317 126	315 525	205 534	258 554	270 890	265 927	278 642	259 353	270 833
Administrative fees	10 393	5 927	8 497	9 311	13 744	12 979	8 463	8 479	8 861
Advertising	3 207	2 231	1 709	3 790	4 793	4 497	4 469	4 470	4 680
Minor assets	358	638	276	812	682	502	861	856	895
Audit cost: External	4 602	4 519	3 681	6 485	6 385	6 331	5 496	5 523	5 819
Bursaries: Employees	937	612	717	1 012	1 012	1 011	611	414	433
Catering: Departmental activities	2 307	864	93	1 616	609	414	1 596	1 600	1 677
Communication (G&S)	2 884	1 364	1 159	3 094	2 725	1 976	3 512	3 369	3 527
Computer services	104 937	114 075	108 869	102 494	115 979	116 647	107 964	108 270	113 102
Cons. & prof serv: Business and advisory services	13 791	44 521	8 623	12 028	13 920	12 670	11 597	14 899	15 225
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	3 722	3 264	2 024	3 263	2 494	2 774	3 419	3 429	3 591
Contractors	1 850	4 245	2 279	5 797	7 625	9 539	5 841	4 444	4 659
Agency and support / outsourced services	111 471	78 554	32 180	42 712	36 395	39 012	48 354	31 003	32 455
Entertainment	-	5	-	-	-	-	-	-	-
Fleet services (including gvt. motor transport)	1 992	1 587	858	2 209	1 582	1 438	2 015	2 022	2 113
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	402	5	-	256	256	-	-	-
Inventory: Farming supplies	-	-	-	-	-	11	-	-	-
Inventory: Food and food supplies	111	96	213	27	27	26	29	29	31
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	147	9	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	847	608	48	1 520	3 238	2 921	1 793	1 498	1 568
Consumable supplies	1 960	1 235	1 138	1 193	804	895	1 400	1 403	1 470
Consumable: Stationery, printing and office supplies	1 441	1 442	688	3 091	2 250	2 004	3 341	3 234	3 384
Operating leases	19 323	19 249	16 291	19 805	22 945	22 975	21 755	21 815	22 794
Property payments	11 757	12 209	11 325	11 148	14 826	13 967	20 606	17 217	17 998
Transport provided: Departmental activity	306	197	-	214	56	28	225	225	236
Travel and subsistence	13 451	12 365	2 402	19 294	11 016	7 656	17 230	17 279	18 078
Training and development	2 189	2 028	787	3 501	2 739	1 877	3 469	3 459	3 615
Operating payments	2 707	3 089	1 661	3 371	4 421	3 225	3 642	3 610	3 776
Venues and facilities	583	52	2	767	367	296	954	806	846
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	14	-	91	247	247	259	170	127	133
Interest	14	-	91	247	247	259	170	127	133
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	6 433	5 730	6 563	1 697	2 975	3 254	3 778	3 918	3 795
Provinces and municipalities	54	39	41	28	9	32	29	29	30
Provinces	54	39	41	28	9	32	29	29	30
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	54	39	41	28	9	32	29	29	30
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	2	2	3	3	1	2	3	3	3
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	2	2	3	3	1	2	3	3	3
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	5	-	-	-	-	-	-	-	-
Public corporations	5	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	5	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	205	362	-	294	294	271	308	309	323
Households	6 167	5 327	6 519	1 372	2 671	2 949	3 438	3 577	3 439
Social benefits	1 496	3 942	4 772	445	1 155	1 434	467	468	490
Other transfers to households	4 671	1 385	1 747	927	1 516	1 515	2 971	3 109	2 949
Payments for capital assets	18 579	7 015	6 657	13 908	13 252	13 115	14 205	13 617	14 052
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	18 579	7 015	6 657	13 621	13 252	13 115	13 904	13 317	13 739
Transport equipment	7 073	-	-	3 211	1 568	1 568	3 462	3 471	3 631
Other machinery and equipment	11 506	7 015	6 657	10 410	11 684	11 547	10 442	9 846	10 108
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	287	-	-	301	300	313
Payments for financial assets	-	45	80	-	-	-	-	-	-
Total	625 063	640 645	531 869	653 845	636 893	613 883	684 109	672 819	703 102

Table 6.C : Payments and estimates by economic classification: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22	2021/22	2021/22	2022/23	2023/24	2024/25
Current payments	217 157	195 917	153 913	198 316	202 479	189 883	211 419	211 286	220 589
Compensation of employees	85 853	88 338	83 967	109 668	102 685	93 987	108 644	110 141	115 536
Salaries and wages	76 309	78 650	73 813	97 370	90 457	83 523	94 352	96 387	101 096
Social contributions	9 544	9 688	10 154	12 298	12 228	10 464	14 292	13 754	14 440
Goods and services	131 290	107 579	69 855	88 648	99 794	95 884	102 775	101 145	105 053
Administrative fees	350	192	43	528	289	96	483	475	496
Advertising	3 188	2 187	1 687	3 300	4 210	3 750	3 956	3 956	4 141
Minor assets	220	148	194	370	189	152	388	389	407
Audit cost: External	4 579	4 514	3 681	6 485	6 385	6 331	5 496	5 523	5 819
Bursaries: Employees	937	612	717	1 012	1 012	1 011	611	414	433
Catering: Departmental activities	2 056	465	58	1 155	336	216	1 211	1 214	1 274
Communication (G&S)	2 523	1 082	891	1 585	1 626	1 166	1 882	1 737	1 819
Computer services	18 836	17 050	18 643	14 090	16 992	17 127	16 566	16 608	16 954
Cons. & prof serv: Business and advisory services	3 910	35 504	455	6 178	6 998	4 841	6 260	10 144	10 247
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	3 376	1 846	1 175	2 962	2 344	2 339	3 104	3 113	3 260
Contractors	1 785	4 195	2 249	5 715	7 588	9 493	5 755	4 358	4 569
Agency and support / outsourced services	46 956	-	8 827	-	-	2 150	-	-	-
Entertainment	-	5	-	-	-	-	-	-	-
Fleet services (including gvt. motor transport)	1 992	1 587	858	2 209	1 582	1 438	2 015	2 022	2 113
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	402	5	-	256	256	-	-	-
Inventory: Farming supplies	-	-	-	-	-	11	-	-	-
Inventory: Food and food supplies	111	96	213	27	27	15	29	29	31
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	147	9	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	847	608	48	1 520	3 238	2 921	1 793	1 498	1 568
Consumable supplies	1 738	957	1 089	463	627	744	635	636	666
Consumable: Stationery, printing and office supplies	740	797	358	1 624	1 260	1 118	1 801	1 696	1 774
Operating leases	19 262	19 187	16 291	19 737	22 945	22 970	21 684	21 744	22 720
Property payments	11 757	12 209	11 325	11 148	14 826	13 960	20 606	17 217	17 998
Transport provided: Departmental activity	306	197	-	214	56	28	225	225	236
Travel and subsistence	3 997	2 376	348	5 323	3 666	1 746	4 977	5 061	5 298
Training and development	634	390	270	1 138	932	431	1 193	1 176	1 229
Operating payments	646	774	419	1 121	2 066	1 331	1 175	1 128	1 180
Venues and facilities	544	52	2	744	344	243	930	782	821
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	14	-	91	-	-	12	-	-	-
Interest	14	-	91	-	-	12	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	5 125	4 974	5 352	1 370	2 134	2 130	3 435	3 574	3 434
Provinces and municipalities	54	39	41	28	9	32	29	29	30
Provinces	54	39	41	28	9	32	29	29	30
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	54	39	41	28	9	32	29	29	30
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	2	2	3	3	1	2	3	3	3
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	2	2	3	3	1	2	3	3	3
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	5	-	-	-	-	-	-	-	-
Public corporations	5	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	5	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	205	350	-	294	294	271	308	309	323
Households	4 859	4 583	5 308	1 045	1 830	1 825	3 095	3 233	3 078
Social benefits	506	3 198	3 561	118	353	349	124	124	129
Other transfers to households	4 353	1 385	1 747	927	1 477	1 476	2 971	3 109	2 949
Payments for capital assets	11 767	3 378	4 789	10 392	8 510	7 941	10 694	10 691	10 987
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	11 767	3 378	4 789	10 105	8 510	7 941	10 393	10 391	10 674
Transport equipment	7 073	-	-	3 211	1 568	1 568	3 462	3 471	3 631
Other machinery and equipment	4 694	3 378	4 789	6 894	6 942	6 373	6 931	6 920	7 043
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	287	-	-	301	300	313
Payments for financial assets	-	-	3	-	-	-	-	-	-
Total	234 049	204 269	164 057	210 078	213 123	199 954	225 548	225 551	235 010

Table 6.D : Payments and estimates by economic classification: Sustainable Resource Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22	2021/22	2021/22	2022/23	2023/24	2024/25
Current payments	43 703	46 515	42 335	55 044	48 701	47 889	52 941	53 687	56 100
Compensation of employees	39 744	40 924	40 204	46 016	41 414	40 657	45 894	46 701	48 800
Salaries and wages	36 047	37 170	36 510	42 152	37 726	37 040	41 552	42 240	44 138
Social contributions	3 697	3 754	3 694	3 864	3 688	3 617	4 342	4 461	4 662
Goods and services	3 959	5 591	2 131	9 028	7 287	7 232	7 047	6 986	7 300
Administrative fees	78	246	6	86	39	31	90	90	94
Advertising	14	-	-	109	12	-	114	114	119
Minor assets	35	43	20	32	41	33	33	33	34
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	75	126	-	162	69	73	72	72	75
Communication (G&S)	82	75	75	178	101	78	187	187	196
Computer services	-	-	209	-	-	-	-	-	-
Cons. & prof serv: Business and advisory services	444	2 582	973	-	-	-	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	7	21	-	5	-	-	5	5	5
Agency and support / outsourced services	-	-	-	4 855	4 855	4 855	3 540	3 427	3 581
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including gvt. motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	11	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	60	47	24	63	64	47	66	66	69
Consumable: Stationery, printing and office supplies	153	163	63	314	140	186	310	310	325
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	1 821	1 154	208	2 020	776	735	1 426	1 474	1 540
Training and development	166	127	8	502	312	275	424	426	445
Operating payments	1 024	1 007	545	702	878	908	780	782	817
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	31	110	561	32	84	135	34	35	37
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	31	110	561	32	84	135	34	35	37
Social benefits	31	110	561	32	84	135	34	35	37
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	410	425	354	320	661	555	371	508	531
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	410	425	354	320	661	555	371	508	531
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	410	425	354	320	661	555	371	508	531
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	1	-	-	-	-	-	-	-
Total	44 144	47 051	43 250	55 396	49 446	48 579	53 346	54 230	56 668

Table 6.E : Payments and estimates by economic classification: Financial Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	181 560	198 474	177 354	198 609	204 020	200 780	201 809	201 793	211 455
Compensation of employees	61 099	65 265	70 137	83 982	78 727	75 352	90 608	92 242	96 579
Salaries and wages	54 668	58 083	62 366	74 197	70 007	66 850	80 089	81 857	85 704
Social contributions	6 431	7 182	7 771	9 785	8 720	8 502	10 519	10 385	10 875
Goods and services	120 461	133 209	107 217	114 380	125 046	125 181	111 031	109 424	114 743
Administrative fees	9 722	5 216	8 395	8 268	13 309	12 676	7 440	7 461	7 797
Advertising	5	44	22	381	381	535	399	400	420
Minor assets	45	162	16	188	153	26	207	200	209
Audit cost: External	23	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	46	60	-	85	109	63	89	89	93
Communication (G&S)	136	89	48	677	621	271	794	795	834
Computer services	85 842	95 790	89 256	87 062	97 633	97 919	89 992	90 252	94 674
Cons. & prof serv: Business and advisory services	6 097	3 001	2 967	2 850	2 850	3 325	2 987	2 396	2 513
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	346	1 418	849	301	150	435	315	316	331
Contractors	18	13	-	48	37	46	51	51	54
Agency and support / outsourced services	13 810	23 178	4 692	7 564	5 875	6 979	2 693	1 548	1 623
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including gvt. motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	115	168	11	630	77	70	660	662	694
Consumable: Stationery, printing and office supplies	201	210	124	462	416	336	500	497	521
Operating leases	61	62	-	68	-	2	71	71	74
Property payments	-	-	-	-	-	1	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	2 741	2 843	611	4 677	2 436	1 885	3 600	3 446	3 608
Training and development	1 009	516	28	763	560	303	799	801	838
Operating payments	234	439	198	333	416	293	410	415	435
Venues and facilities	10	-	-	23	23	16	24	24	25
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	247	247	247	170	127	133
Interest	-	-	-	247	247	247	170	127	133
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	1 077	248	294	230	605	836	241	241	253
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	12	-	-	-	-	-	-	-
Households	1 077	236	294	230	605	836	241	241	253
Social benefits	776	236	294	230	605	836	241	241	253
Other transfers to households	301	-	-	-	-	-	-	-	-
Payments for capital assets	5 790	938	924	1 218	2 162	2 117	1 620	1 350	1 415
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	5 790	938	924	1 218	2 162	2 117	1 620	1 350	1 415
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	5 790	938	924	1 218	2 162	2 117	1 620	1 350	1 415
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	33	73	-	-	-	-	-	-
Total	188 427	199 693	178 645	200 057	206 787	203 733	203 670	203 384	213 123

Table 6.F : Payments and estimates by economic classification: Internal Audit

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22	2021/22	2021/22	2022/23	2023/24	2024/25
Current payments	98 550	129 091	90 901	106 575	96 869	96 170	115 725	112 550	117 604
Compensation of employees	61 984	77 579	78 247	81 455	80 799	78 753	88 155	93 341	97 532
Salaries and wages	56 266	70 453	70 766	70 676	69 824	71 173	77 198	82 553	86 260
Social contributions	5 718	7 126	7 481	10 779	10 975	7 580	10 957	10 788	11 272
Goods and services	36 566	51 512	12 654	25 120	16 070	17 417	27 570	19 209	20 072
Administrative fees	196	189	51	245	63	140	257	259	271
Advertising	-	-	-	-	-	20	-	-	-
Minor assets	34	263	26	78	79	51	82	82	86
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	92	140	35	95	95	62	99	99	103
Communication (G&S)	80	56	24	523	265	317	509	510	532
Computer services	181	1 149	667	1 250	1 250	1 497	1 310	1 314	1 373
Cons. & prof serv: Business and advisory services	3 340	3 434	4 228	3 000	4 072	4 504	2 350	2 359	2 465
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	7	2	-	-	-	-	-	-	-
Agency and support / outsourced services	27 751	40 435	5 604	13 765	5 055	6 871	16 731	8 335	8 710
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including gvt. motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	23	33	7	30	30	30	32	32	34
Consumable: Stationery, printing and office supplies	195	115	66	248	228	177	260	260	272
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	3 810	4 232	1 083	4 215	3 341	2 502	4 293	4 306	4 499
Training and development	313	902	477	913	813	749	852	854	892
Operating payments	544	562	386	758	779	460	795	799	835
Venues and facilities	-	-	-	-	-	37	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	195	363	276	65	117	118	68	68	71
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	195	363	276	65	117	118	68	68	71
Social benefits	178	363	276	65	78	79	68	68	71
Other transfers to households	17	-	-	-	39	39	-	-	-
Payments for capital assets	259	1 749	309	597	364	936	626	629	658
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	259	1 749	309	597	364	936	626	629	658
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	259	1 749	309	597	364	936	626	629	658
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	11	-	-	-	-	-	-	-
Total	99 004	131 214	91 486	107 237	97 350	97 224	116 419	113 247	118 333

Table 6.G : Payments and estimates by economic classification: Municipal Finance Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2018/19	2019/20	2020/21	2021/22	2021/22	2021/22	2022/23	2023/24	2024/25
Current payments	59 081	57 858	54 066	79 696	68 597	62 792	84 232	75 968	79 507
Compensation of employees	34 231	40 224	40 389	58 318	45 904	42 579	54 013	53 379	55 842
Salaries and wages	31 241	37 023	37 245	53 462	42 207	39 135	49 603	48 803	51 056
Social contributions	2 990	3 201	3 144	4 856	3 697	3 444	4 410	4 576	4 786
Goods and services	24 850	17 634	13 677	21 378	22 693	20 213	30 219	22 589	23 665
Administrative fees	47	84	2	184	44	36	193	194	203
Advertising	-	-	-	-	190	192	-	-	-
Minor assets	24	22	20	144	220	240	151	152	159
Audit cost: External	-	5	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	38	73	-	119	-	-	125	126	132
Communication (G&S)	63	62	121	131	112	144	140	140	146
Computer services	78	86	94	92	104	104	96	96	101
Cons. & prof serv: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	33	14	30	29	-	-	30	30	31
Agency and support / outsourced services	22 954	14 941	13 057	16 528	20 610	18 157	25 390	17 693	18 541
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including gvt. motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	24	30	7	7	6	4	7	7	7
Consumable: Stationery, printing and office supplies	152	157	77	443	206	187	470	471	492
Operating leases	-	-	-	-	-	3	-	-	-
Property payments	-	-	-	-	-	6	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	1 082	1 760	152	3 059	797	788	2 934	2 992	3 133
Training and development	67	93	4	185	122	119	201	202	211
Operating payments	259	307	113	457	282	233	482	486	509
Venues and facilities	29	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	5	35	80	-	35	35	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	5	35	80	-	35	35	-	-	-
Social benefits	5	35	80	-	35	35	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	353	525	281	1 381	1 555	1 566	894	439	461
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	353	525	281	1 381	1 555	1 566	894	439	461
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	353	525	281	1 381	1 555	1 566	894	439	461
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	4	-	-	-	-	-	-
Total	59 439	58 418	54 431	81 077	70 187	64 393	85 126	76 407	79 968